

The background of the slide is a photograph of a wind farm. Several white wind turbines are visible, standing on a grassy hill. The sky is a vibrant blue with scattered white clouds. The overall scene is bright and clear.

# CC Power Board Meeting

**Discussion Slides**  
**December 13, 2023**

A photograph of a wind farm on a grassy hill. Two large white wind turbines are visible, one on the left and one on the right, both with their blades pointing towards the right. The sky is a vibrant blue with scattered white clouds. The foreground is a green, grassy slope. A semi-transparent blue rectangular box is overlaid on the middle of the image, containing the main title text. A thin green vertical bar is on the left edge of this box.

# 6B. Draft 2024 Goals for CC Power General Manager (GM)

# 2024 GM Performance Review Plan

CC Power Strategic Plan directs setting of goals for GM for 2024

- Strategic Plan mapped out priorities for the organization by year
  - Goals further guide General Manager for 2024 and inform performance assessment.
  - [CC Power Strategic Plan 2022.pdf](#)
- Preliminary goal categories discussed at 11/15 Board Mtg (see slide 2)
  - [Meetings and Agendas – ca community power](#)

# Categories of Performance

- Values
- Strategic Development and Projects
- Organizational Leadership
- Board and Member Services

# Values (Draft)

Values guide 'how' the GM approaches work. Initial guiding values may include:

- *Board-Aligned:*
  - CC Power supports and acts in line with Board direction, goals, themes, budgets, strategic plans, etc.
- *Member service-oriented:*
  - CC Power works to deliver results to members in line with expressed, known, or reasonably anticipated interests
- *High Integrity and Ethics:*
  - CC Power's actions and approach fit with high ethical standards and clean conduct befitting a JPA and government service role
- *Credible, Respectable and Collaborative:*
  - CC Power's work and actions are defensible, legitimate, and informed by strong understandings of relevant matters, facts, conditions, and more.
  - CC Power works in ways that promote collaboration and build and strengthen long-term relationships and or long-term positioning, efficacy, and voice of members and the organization

# Strategic Development and Projects

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These goals focus on strategic plan(s), work-plans associated with budget, projects, working groups strategic assessments, etc.

- Draft Goals may include:
  - Strategic Plan Alignment:
    - Continue progress on Strategic plan Year 1 and Year 2
    - Charter and build-up Programs and CCA Operations Working Group and undertake 1-2 relevant strategic assessments (Phase 1) that may inform future projects
    - Ensure adequate consideration of IRA opportunities
  - Contract Management:
    - Ensure members feel satisfied with CC Power's management, strategy, member-input processes, progress, and outcomes on existing contracts
  - Expand brand awareness of CC power

# Organizational Leadership

These goals focus on the administration and clean operation of CC Power

- Draft goals may include:
  - Financial:
    - Achieve reserve-build goals
    - Establish financial dashboards
    - Timely budget approval for '24-'25
  - Organizational:
    - Further establish and enact organizational policies (for Board Approval)
    - Effectively manage Direct Report and Consultants
    - Implement 1-2 software upgrades or other IT improvements, e.g. member database
    - Support or boost member-staff engagement in three working groups

# Board and Member Services

This category of goals ensures close alignment between GM and Board, as well as member-CCA staff

- Draft goals may include:
  - Successful on-boarding of new Officers
  - Keep members up-to-date with their Board and Alternates assignments
  - Support Board-specific needs and requests as appropriate
  - Strategic Planning:
    - Complete individualized meetings with each member and org regarding possible strategic priorities
    - Consider CCA-member wide surveys or other approaches for informing CC Power priorities
  - Enhance relationships and communication structures with member-CCA staff, including via working-groups, working group reports, or other appropriate communiques



# Next Steps

- 2023 Performance Assessment via survey
- Board may adopt 2024 goals at the January 17 Board mtg

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# 6C. General Manager Report

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1. Policy Updates and Adoptions
2. Inflation Reduction Act Project Update
3. Report on General Manager Activities
4. Getting It Built Right Event Update
5. Understand Resolution 23-12-02 *Approval of Acquisition of Shared Services north America Power and Renewables Service and Technology Report*

A photograph of a wind farm on a grassy hill. Two large white wind turbines are visible against a bright blue sky with scattered white clouds. The foreground is a green, grassy slope. A semi-transparent blue rectangular box with a green vertical bar on the left side is overlaid on the left half of the image, containing the main title text.

# Upcoming Policy Considerations and Adoption

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# Establishing Comprehensive Policies

As CC Power matures, operating policies for various matters will be brought to the Board.

- CC Power's JPA and passed resolutions direct CC Power's work
- Board discussion (11/15) and 2023-2024 work-plan contemplate a further need for policies that the Board can adopt.
- For Q1, General Counsel and General Manager will develop suite of policies for Board consideration to better bracket and direct CC Power operations, decisions, etc., possibly including:
  - Spending authorizations and responsibility matrix
  - Confidential Information processes and handling
  - New membership policy
  - New membership initial fee calculation policy
  - Participant code-of-conduct and good-actor policy
  - Overhead allocation for projects
  - Reporting policies
  - Other?

*General Manager Report cont.*

# Inflation Reduction Act


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# IRA Project Plan

Plan to date is Phase 1 (pre-RFO) work, open to all CC Power members

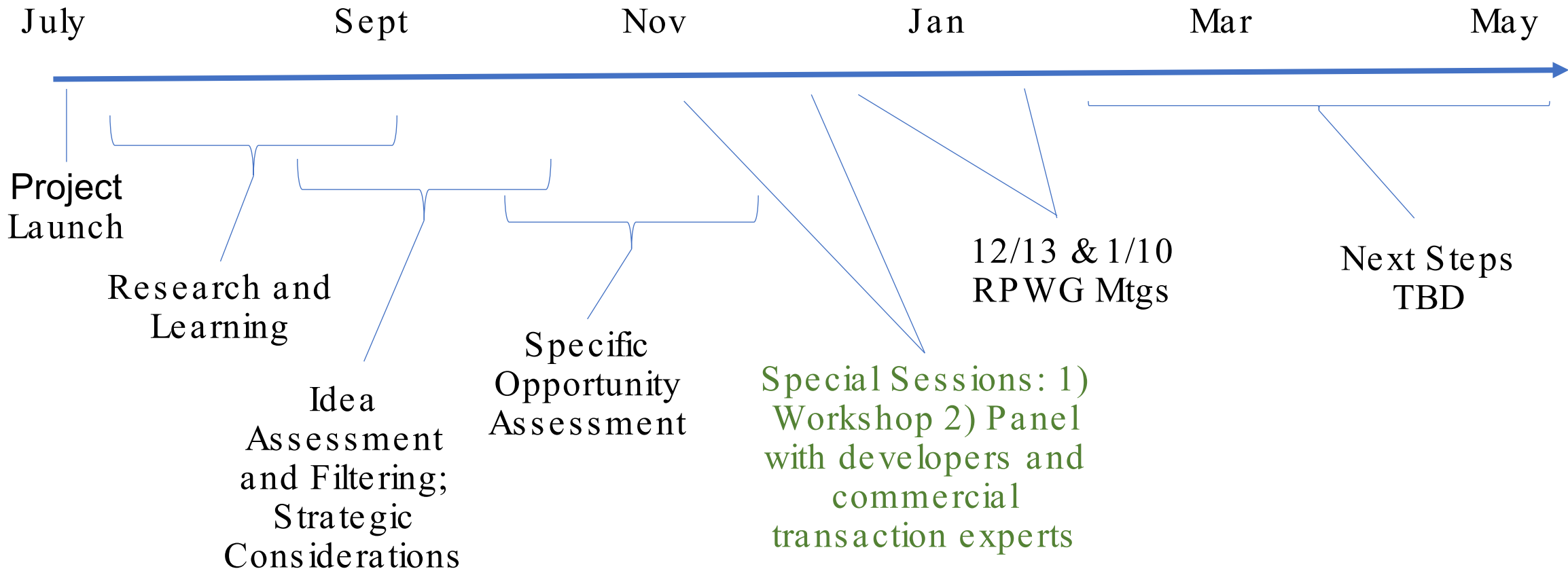
- Information gathering
- Formulate strategies and possible recommendations
- **Narrow and finalize recommendations and determine next steps**
  - Review and tune findings with input from Resource Planning Working Group, others
  - Plan and launch next-steps as appropriate (End of Phase 1)

*We are mostly here, though still iterating*



# IRA Project - Timeline

RPWG is primary group for soliciting finalizing recommendations, if any. 11/2 Work-Session and 11/29 Panel further informed members.





# Strategic Benefits

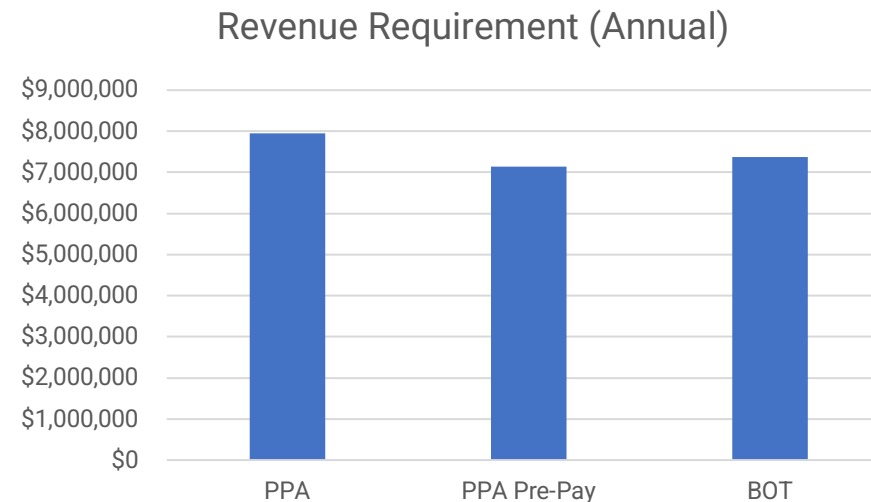
As members may want additional capacity, Build-Transfer Agreement (BTA) project may offer strategic benefits and alternative to PPA at roughly equivalent costs

- Credit and financial strengthening
- Experience
- Optionality and competition with PPA
- End-of-project value ownership
- Avoid tax equity market and CA conformity rules issues

Note: SCPPA and NCPA considering Direct Pay projects.

# BOT vs. PPA (Modeled)

On paper, BOT can be advantageous to PPA/Toll, albeit with risks.<sup>1,2</sup> Prepays beneficial (RPS PPAs) for PPA term.



Example Cost Comparison for \$100M project	Revenue Requirement (annual)
PPA	\$7,938,414
PPA Pre-Pay	\$7,144,573
BOT	\$7,374,737
Example BOT Premium / Savings vs PPA	-7.1%
Example BOT Premium / Savings vs Pre-Pay PPA	3.2%

1. Many assumptions. Estimate only. Actual results will differ.

2. End of Life Benefits not quantified.

# Next Steps

RPWG members are main 'review and recommend' group.

- Reminders:
  - CC Power Project Development Phases:
    - Phase 1 – Strategic Assessment and Recommendations – all members
    - Phase 2a – RFO to short-list – only for members who participate. Board must authorize. Costs shared by participating members
    - Phase 2b – negotiations, diligence, and final project signing. Board vote of participating members must authorize. Costs shared by participating members
    - Phase 3 – ongoing operations. Costs and revenues tracked and allocated for project members
- Possible next steps or recommendations:
  - RPWG has not finalized recommendations
  - Phase 2a being sketched out and may be considered

*GM Updates cont.*

# Working Group Updates

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# CC Power Working Groups

CC Power Working Groups differ from Cal-CCA Working Groups.

- CC Power Working Groups open to all members
  - Explore where joint-action makes sense on behalf of member-CCAs
  - Build recommendations to Board for Phase 2s, if any
- Neither policy/advocacy-related nor educational *per se*, unless relevant to possible joint-action
- Separate from Project Participation (Phase 2/3) and/or Project Advisory Subcommittee (PAS)

# Working Groups

2023-2024 Work-plan contemplated the building of Working Groups to build CC Power capabilities.

## Resource Planning WG

Chair: Monica Padilla

Vice-Chair: Jeanne Sole

Scope: Resource planning topics, project development, and shared services.

### Activity Update:

1. IRA Project
2. Information Services
3. Training Services
4. Other Strategic Assessments

## CCA Operations WG

Chair: TBD

Vice-Chair: TBD

Scope: CCA administrative areas, excluding procurement and programs

### Activity Update:

1. Former Shared-Services Working Group being reconstituted with more alignment for attendees
2. Target 1-2 Strategic Assessments in 2024

## Programs WG

Chair: TBD

Vice-Chair: TBD

Scope: CCA customer-side programs, services, or administrations

### Activity Update:

1. To be established in 2024
2. Target 1-2 Strategic Assessments in 2024, possibly including building or transportation electrification

*GM Updates cont.*

# Report on General Manager Activities

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- Gridwell Consulting – Resolution 23-11-04
- Note: NDAs, signed for information gathering, not disclosed



- General Manager invited to consider Board seat (unpaid) for Grid Alternatives (North Valley region)
  - General Counsel will assess for conflicts and compliance
  - Selection of GM for this role is uncertain

*GM Updates cont.*

# Getting It Built Right

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# Getting It Built Right

- CC Power Events Page shows:
  - Event Info
  - Comments Received
  - Event Notes
  
- *Ad Hoc* Committee to meet

# Bulk Buy: Information Services

Voting Item: R.231202 *Approval of Acquisition of Shared Services North America Power and Renewables Service and Technology Reports*

Bulk-purchases of select information-services and reports may help members get useful and timely information.

- This Resolution pre-authorizes pursuit of relevant 'bulk buy' information service to support procurement groups at member-CCAs
- Pending Resolution, CC Power Resource Planning Working Group, convening 12/13/23 at 3pm, can further review, and each member-CCA can join project or not
- Bulk-buy may yield significant cost-savings for members with additional discount available for contracts signed prior to 12/31/23

# Motion: Resolution 23-12-02

Draft Motion: Motion to approve Resolution 23-12-02 Approval of Acquisition of Shared Services North America Power and renewables Service and Technology Reports as outlined.