



CC Power Board Meeting

Discussion Slides
May 20, 2026

A large white wind turbine stands on a grassy hill under a bright blue sky with scattered white clouds. The turbine is positioned on the right side of the frame, with its three blades extending outwards. The foreground is a lush green field with some rocks. A semi-transparent blue rectangular box with a green vertical bar on the left side is overlaid on the left and center of the image, containing white text.

6A. Consideration of 2026-2027 Work Plan and Budget, Including Tumbleweed Project Annual Budget

Today's Goals

- Review changes requested at May meeting
- Review current year budget update
- Review 2026-2027 Work Plan and Budget
- Budget Adoption

Changes Requested at April Meeting

Actual current 2025-2026 budget spend comparison to recommended 2026-2027 budget *(excluding passthroughs)*



2026-2027

\$4.3M recommended

2025-2026

\$5.24M approved
\$2.68M EOY forecast

Review overall budget for opportunities to trim expenses



\$253k reduction

Review Phase 3 Willow Rock budget



\$38k reduction

Review Build-Transfer Agreement (BTA) budget



\$48k reduction

**\$339k
reduction in
total**

2025-2026 EOY Forecast Budget vs Actual

Forecast – Actuals will Differ

Category	A. 2025-2026 Budget (adopted)	B. EOY Forecast	C. Variance (\$)	D. % Utilized	E. 2026-2027
Legal	\$792,700	\$208,058	\$584,642	26.2%	\$536,650
Other Professional Services	\$1,500,560	\$641,023	\$859,537	42.7%	\$1,571,994
Other Operating Expenses	\$1,087,048	\$141,808	\$945,240	13.0%	\$399,267
Personnel	\$1,859,238	\$1,569,816	\$289,422	84.4%	\$1,814,487
TOTAL	\$5,239,546	\$2,560,704	\$2,678,842	48.9%	\$4,322,398

Comparing “A” vs. “E”

- Not-to-exceeds and annual estimates avoid mid-year cash calls, but work and spending is conditional.
 - Numerous Phase 2s unlaunched/inactive
- High underspending in 2025-2026 will lead to carryover.
- 2026-2027 Budget reduced in ways but still sufficient.

- Frames: Project-based budget, A la carte yet estimates full year 'all-in' picture, "Passthroughs" versus "Operating Budget"
- Maturation:
 - 3 projects COD within 15 months (schedule)
 - Established structures: Board meetings, working groups, sub-committees, policies, and procedures, etc.
- Alignment to Strategic Priorities and Policies
 - Strategic Priorities (R.25-12-01): Procurement, Emerging Tech, Asset Ownership, Project Execution
 - Policies: Budget (R.24-02-01), Working Capital & Carryover (R.25-11-02)

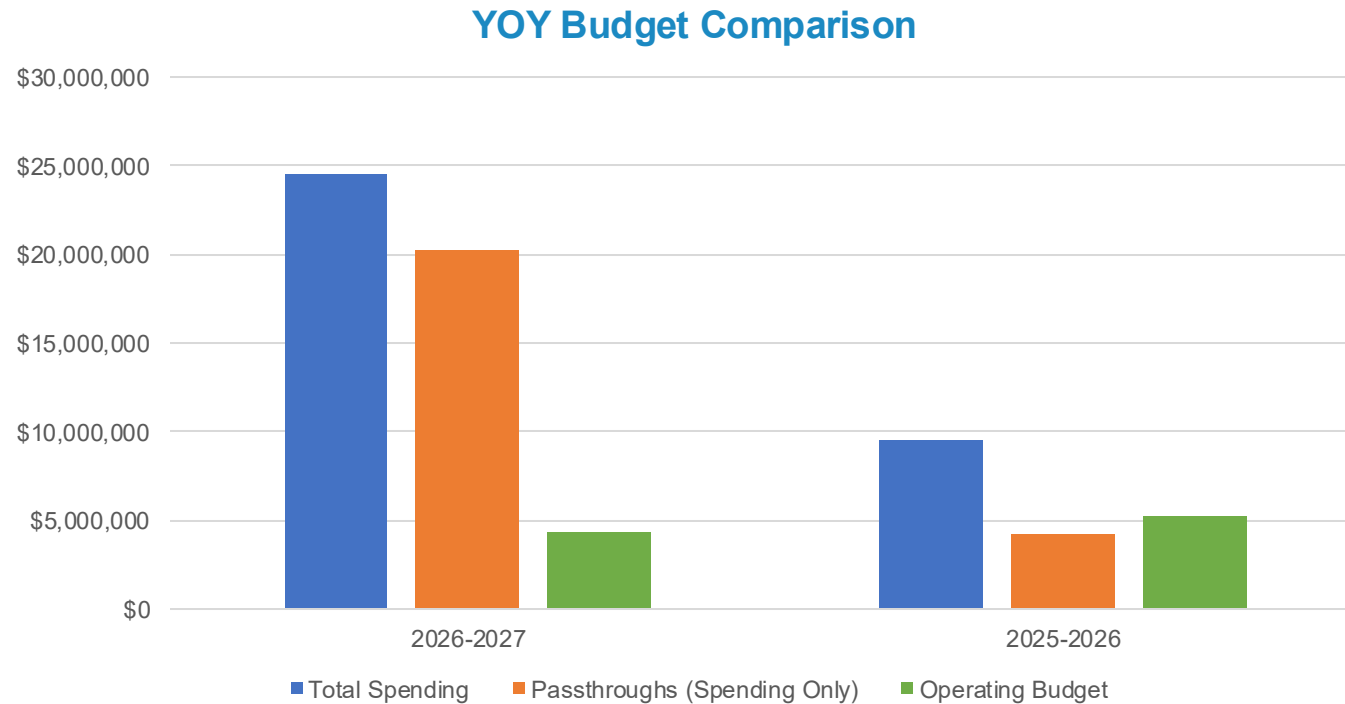
Work Plan: 2026-2027 Budget

Category	Work Scope
Phase 3	<ul style="list-style-type: none">• Tumbleweed (operational, long duration lithium-ion storage)• Fish Lake (2027 COD, geothermal)• Ormat (2027+ COD, geothermal)• Willow Rock (2030 COD, compressed air energy storage)• Recurring Phase 3s (bulk-buys, subscription services, and computer trainings)
Phase 2	<ul style="list-style-type: none">• Solar + Storage project #1• Solar + Storage project #2• Geothermal project #1• Geothermal project #2• Geothermal Strategic Origination (extension)• Emerging Tech project• Asset Ownership Entry Strategy
Phase 1	<ul style="list-style-type: none">• All-member solicitation and related negotiations• 3 Research and Education efforts
G&A	Annual G&A

2026-2027 Recommended Budget

Item	2026-2027 (Revised Draft Recommended)	2025-2026 (Adopted)	Delta
Passthroughs – (Revenues)	\$5.12M	\$6.14M	(\$1.02M)
Passthroughs (Spending)	(\$20.25M)	(\$4.22M)	(\$16.03M)
Operating Budget	(\$4.32M)	(\$5.24M)	\$0.92M
Net Total	(\$19.45M)	(\$3.32M)	(\$16.13M)

Passthroughs vs. Operating Budget



Passthroughs increasing YOY as projects come online
Operating budget decreasing – scope, OpEx

Operating Budget¹ by Phase

Operating Budget by Phase / Cost Type (000s)	2026-2027 (Revised Draft Recommended)	2025-2026 (adopted, inclusive ²)	Difference ³ (2026-2027 minus '25-26)	% Difference
Phase 3: Non-Contract/Other Project Costs	(\$1,082)	(\$992)	(\$90)	8%
Phase 2 Costs	(\$1,299)	(\$1,921)	\$623	-48%
Phase 1 Costs	(\$340)	(\$811)	\$471	-139%
G&A	(\$1,602)	(\$1,566)	(\$37)	2%
Total	(\$4,322)	(\$5,290)	\$967 (reduction)	-22%

1. Removes Phase 3 Power project pass-through amounts and rev estimates which members have already approved.

2. These numbers do not show carryover impacts.

3. Prior year included additional scope items. Costs for the annual solicitation have been reduced YOY based on costs for data sets and staff allocations.

Total Budget by Member

Line Item	3CE	Ava	CPSF	PCE	RCEA	SCP	SJCE	SVCE	VCE	Total
CAISO Market Revenues (Passthroughs)	\$-	\$-	(\$822)	(\$1,008)	(\$185)	(\$663)	(\$1,141)	(\$1,088)	(\$212)	(\$5,120)
Expenses:										
Phase 3 – Contract Expenses (Passthroughs)	\$-	\$-	\$3,252	\$3,987	\$733	\$2,622	\$4,512	\$4,303	\$840	\$20,250
Phase 3 – Other	\$94	\$24	\$170	\$206	\$58	\$96	\$205	\$174	\$53	\$1,082
Phase 2 Costs	\$235	\$359	\$179	\$71	\$24	\$86	\$172	\$157	\$15	\$1,299
Phase 1 Costs	\$38	\$38	\$38	\$38	\$38	\$38	\$38	\$38	\$38	\$340
G&A	\$178	\$178	\$178	\$178	\$178	\$178	\$178	\$178	\$178	\$1,602
Expense Totals	\$545	\$599	\$3,817	\$4,480	\$1,031	\$3,021	\$5,105	\$4,850	\$1,124	\$24,572
Net Expense	\$545	\$599	\$2,995	\$3,472	\$846	\$2,358	\$3,964	\$3,763	\$912	\$19,453

Operating Budget Amount¹

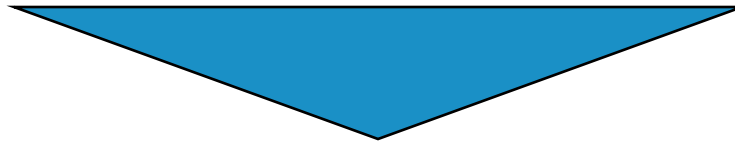
Removing Power Contract Costs and Revenues

Operating Budget by Phase / Cost Type (000s)	3CE	Ava	CPSF	PCE	RCEA	SCP	SJCE	SVCE	VCE	Total
Phase 3: Non-Contract/Other Project Costs	(\$94)	(\$24)	(\$170)	(\$206)	(\$58)	(\$96)	(\$205)	(\$174)	(\$53)	(\$1,082)
Phase 2 Costs	(\$235)	(\$359)	(\$179)	(\$71)	(\$24)	(\$86)	(\$172)	(\$157)	(\$15)	(\$1,299)
Phase 1 Costs	(\$38)	(\$38)	(\$38)	(\$38)	(\$38)	(\$38)	(\$38)	(\$38)	(\$38)	(\$340)
G&A	(\$178)	(\$178)	(\$178)	(\$178)	(\$178)	(\$178)	(\$178)	(\$178)	(\$178)	(\$1,602)
Total	(\$545)	(\$599)	(\$565)	(\$493)	(\$298)	(\$398)	(\$593)	(\$547)	(\$284)	(\$4,322)

1. Operating Budget is defined as the budget items, excluding the passthroughs of contractual power project payments and CAISO market revenues.

Carryovers Impacts

	3CE	Ava	CPSF	PCE	RCEA	SCP	SJCE	SVCE	VCE
Estimated Carryover (000s)¹	\$273	\$148	\$158	\$105	\$207	\$122	\$226	\$147	\$199



Carryover can be applied *in limited ways* to reduce invoices for upcoming fiscal year (R.25-11-02).
Members should assume some carryover amounts stays within project accounts – see PABS for more information.

Budget Components (000s)	3CE	Ava	CPSF	PCE	RCEA	SCP	SJCE	SVCE	VCE	Total
Total Net Budget (Slide 11)	(\$545)	(\$599)	(\$2,995)	(\$3,472)	(\$846)	(\$2,358)	(\$3,964)	(\$3,763)	(\$912)	(\$19,453)
Operating Budget (Slide 12)	(\$545)	(\$599)	(\$565)	(\$493)	(\$298)	(\$398)	(\$593)	(\$547)	(\$284)	(\$4,322)

1. Generalized carryover calculations use forecasts and do not include the Tumbleweed Operating Account deposit amounts and have other manual adjustments.

Cost Management & Staffing

- Discretionary and conditional spending based on project 'go/no-gos', work-flows, conservatism
- Discretion in FTE and consultant use
 - Conditional .5 FTE increase – lower than current year budget

Operating Account Deposits for 2027

Per member-approved contracts, CC Power ‘seeds’ project operating accounts 90-days prior to COD. Members may want visibility to invoice timing.

	3CE	Ava	CPSF	PCE	RCEA	SCP	SJCE	SVCE	VCE	Total
Spring 2027 Phase 3 Operating Account Charges (Cash Calls)	(\$811k)	\$-	(\$631k)	(\$775k)	(\$136)	(\$508k)	(\$837k)	(\$608k)	(\$157k)	(\$4,464k)

Invoicing Plan

Type	Amount	Timing
G&A	Full Amount	Following Budget Approval
Phase 1	Full Amount	Following Budget Approval
Phase 2	Full Amount net of any applied carryover amounts	September
Phase 3	Per authorized project or contracts net of applied carryover	Project-specific

Tumbleweed Annual Budget

- Board approval of Tumbleweed-specific budget is required
 - Included in this overall budget
 - Separate Board vote
 - Detailed budget on next slide

Tumbleweed Project Budget by Member

Per PPSA, Project Participants must approve project-specific Annual Budget

Line Item	Total	CPSF	PCE	RCEA	SCP	SJCE	SVCE	VCE	% of Total OpEx	% of Total Cost
Market Revenues	\$5,119,758	\$822,233	\$1,008,080	\$185,335	\$663,009	\$1,140,682	\$1,087,949	\$212,470		
Contract Costs	(\$20,250,000)	(\$3,252,150)	(\$3,987,225)	(\$733,050)	(\$2,622,375)	(\$4,511,700)	(\$4,303,125)	(\$840,375)		98.1%
Gross Income	(\$15,130,242)	(\$2,429,917)	(\$2,979,145)	(\$547,715)	(\$1,959,366)	(\$3,371,018)	(\$3,215,176)	(\$627,905)		
Insurance	(\$31,957)	(\$5,132)	(\$6,262)	(\$1,157)	(\$4,138)	(\$7,120)	(\$6,791)	(\$1,326)	8.1%	0.2%
Other Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	0.0%
Personnel	(\$131,191)	(\$21,069)	(\$25,831)	(\$4,749)	(\$16,989)	(\$29,229)	(\$27,878)	(\$5,444)	33.4%	0.6%
Professional: Accounting	(\$5,700)	(\$915)	(\$1,122)	(\$206)	(\$738)	(\$1,270)	(\$1,211)	(\$237)	1.5%	0.0%
Professional: Legal	(\$6,000)	(\$964)	(\$1,181)	(\$217)	(\$777)	(\$1,337)	(\$1,275)	(\$249)	1.5%	0.0%
Professional: Marketing & IT	(\$5,000)	(\$803)	(\$985)	(\$181)	(\$648)	(\$1,114)	(\$1,063)	(\$208)	1.5%	0.0%
Professional: Other Misc.	(\$208,441)	(\$33,476)	(\$41,042)	(\$7,546)	(\$26,993)	(\$46,441)	(\$44,294)	(\$8,650)	53%	1.0%
Travel and External Engagement	(\$4,394)	(\$706)	(\$865)	(\$159)	(\$569)	(\$979)	(\$934)	(\$182)	1.1%	0.0%
Operating Costs	(\$392,924)	(\$65,065)	(\$77,319)	(\$14,215)	(\$50,852)	(\$87,489)	(\$83,445)	(\$16,296)	100.0%	1.9%
Net Income (Costs)	(\$15,552,924)	(\$2,492,982)	(\$3,056,464)	(\$561,930)	(\$2,010,219)	(\$3,458,5076)	(\$3,298,621)	(\$644,201)		

A photograph of a wind farm on a grassy hill. Several white wind turbines are visible against a bright blue sky with scattered white clouds. The foreground is a green, grassy slope. A semi-transparent blue rectangular box is overlaid on the middle of the image, containing the main title text. A thin green vertical bar is on the left edge of this box.

6B. Strategic Plan Development and Implementation

CALIFORNIA
COMMUNITY POWER

Strategic Plan

- Four Strategic Priorities adopted Dec 2025 ([R.25-12-01](#))
- Informed Draft Recommended 2026-2027 Budget
- Strategic Plan outlines Principles, Outcomes/Goals, Implementation Milestones, Competencies, Supplemental Information for each priority
- Next Steps

2026-2030 Strategic Priorities

1. Procure

Procurement and Contract Management of Wholesale Power Resources

2. Explore

Assess and procure emerging, higher risk, and unusual technologies or projects

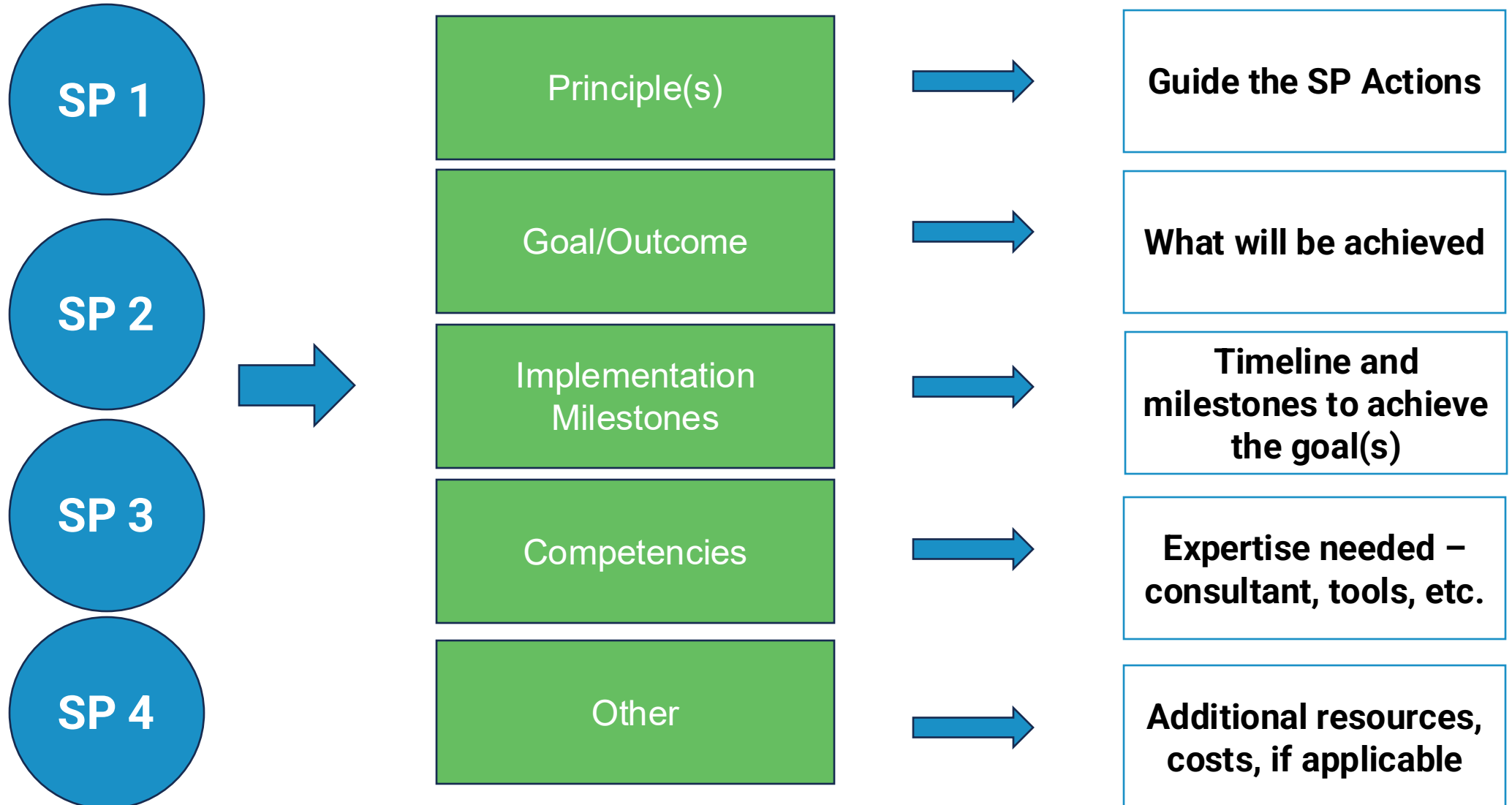
3. Own

Lead member-CCA power asset ownership efforts

4. Implement

Successfully implement and manage ongoing or future Phase 3 project agreements

Strategic Plan - Outline



Excerpts for Discussion

Priority	Excerpted Principle(s)	Excerpted Outcomes/Goals
1. Power Procurement	<ul style="list-style-type: none"> • Joint solicitations and procurement can provide cost savings while yielding useful procurement opportunities, project valuations, and long-term contracts • Solicitations should serve compliance-driven procurement needs, strategic mega-project contracting, and market intelligence functions as applicable. 	<ul style="list-style-type: none"> • Over the 2026-2030 period, annually provide one (1) or more incremental Phase 3 project agreements to the Board for approval (on behalf of interested members) and for one mega-project (>500 MW) approved by the Board by 2030.
2. Emerging Tech	<ul style="list-style-type: none"> • Joint action approaches are prudent for the assessment and procurement of emerging, higher risk, difficult to procure, and unusual technologies or projects. • Members may use or consider CC Power to support member interests to explore, evaluate, and contract for emerging, higher-risk, difficult to procure, or novel technologies not previously pursued at scale by members. 	<ul style="list-style-type: none"> • Curate offtake opportunities that are of interest to at least five members for at least two (2) discrete emerging technology generation or energy storage technology projects by June 30, 2030.
3. Asset Ownership	<ul style="list-style-type: none"> • Joint action can meaningfully reduce the risks and complexity of asset ownership for individual CCA members and may create opportunities beyond those available to individual CCAs. • Ownership may create long-term strategic value for CCAs and their communities, including through exposure to long-term interconnection value, useful diversity amongst power plant owner-types, use of CCA financing structures, or opportunities to provide generation to meet CCA load obligations. 	<ul style="list-style-type: none"> • By 2030, identify and contract to own three (3) or more relevant wholesale power projects, with one or more projects online or under construction by 2030.
4. Implement & Manage Phase 3s	<ul style="list-style-type: none"> • CC Power should maintain capabilities in contract administration, asset or market operations for contracted resources, financial settlements, and project accounting and reporting. 	<ul style="list-style-type: none"> • Achieve commercial operation for at least four (4) resources by June 30, 2030.

Strategic Plan – Next Steps

- Staff will seek feedback
- June or later Board meeting vote

A photograph of a wind farm on a grassy hill. Several white wind turbines are visible against a bright blue sky with scattered white clouds. The foreground shows green grass and some small shrubs. A semi-transparent blue rectangular overlay covers the middle portion of the image, with a vertical green bar on its left edge.

6D. General Manager Report

CALIFORNIA
COMMUNITY POWER

Project Opportunity Notices (PONS)

CALIFORNIA
COMMUNITY POWER

- Geothermal PPA pursuit – Phase 2 (*issued*)
- Solar plus Storage PPA pursuit – Phase 2 (*issued*)
- Solar plus Storage BTA pursuit – Phase 2 (*issued*)
- Amendment to existing Long Duration Storage Agreement for expansion – Phase 2C (*coming soon*)
- Reauthorization of GEODE Agreements Phase 2 (*coming soon*)

- *Phase 2s anticipated in annual work-plan. Members expected to apply unallocated Phase 2 dollars

Financial Updates

- 2025-2026 – forecast for \$2.5M+ underspending versus budget (see slide 5)
- Q1 Project Account Balance Statements (PABS) coming soon
- Invoicing:
 - 2026-2027 Budget
 - Per PONs or Project Authorizations

- June 17 – Board Meeting (likely)
 - Possible Phase 3 decision
 - GM Goals
- June 18 – Tumbleweed Ribbon Cutting
- July 15 – Board Meeting (tentative/doubtful)

General Manager Activity

- Executed Agreements
 - 4/23/2026 – Amendment No. 1 to Fish Lake PPA
 - 4/24/2026 – Notice of Resolution of Event of Default under Fish Lake PPA
 - 4/28/2026 – Agent Designation Agreement w/ Tenaska Power Services and Ascend Analytics
 - 4/28/2026 – Exclusivity Agreement w/ geothermal developer
 - 4/29/2026 – Willow Rock PPSA among CC Power and 5 members
 - 4/29/2026 – BLPTAs among CC Power, GEM A-CAES LLC and each of 5 members
 - 5/14/2026 – Tenaska Parent Guarantee