

CC Power Board Meeting

Discussion Slides
November 18, 2026

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6A. Member Forum Recap

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Recap

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Special thanks to SVCE and Monica Padilla for hosting

- Google site-tour of heating/cooling district plant
- Builds on last year's work to establish 2026-2030 Strategic Priorities
- 3 Conversations on how, what, and where we can do better in joint action
  - Legal trainings/reminders
  - Draft Final Strategic Plan
  - Work Plans and Strategies
  - Review of one areas of joint action (Joint Procurement)

Staff to follow up with recommendations for policies, procedural changes, or other improvement ideas. *(See Item 6C)*



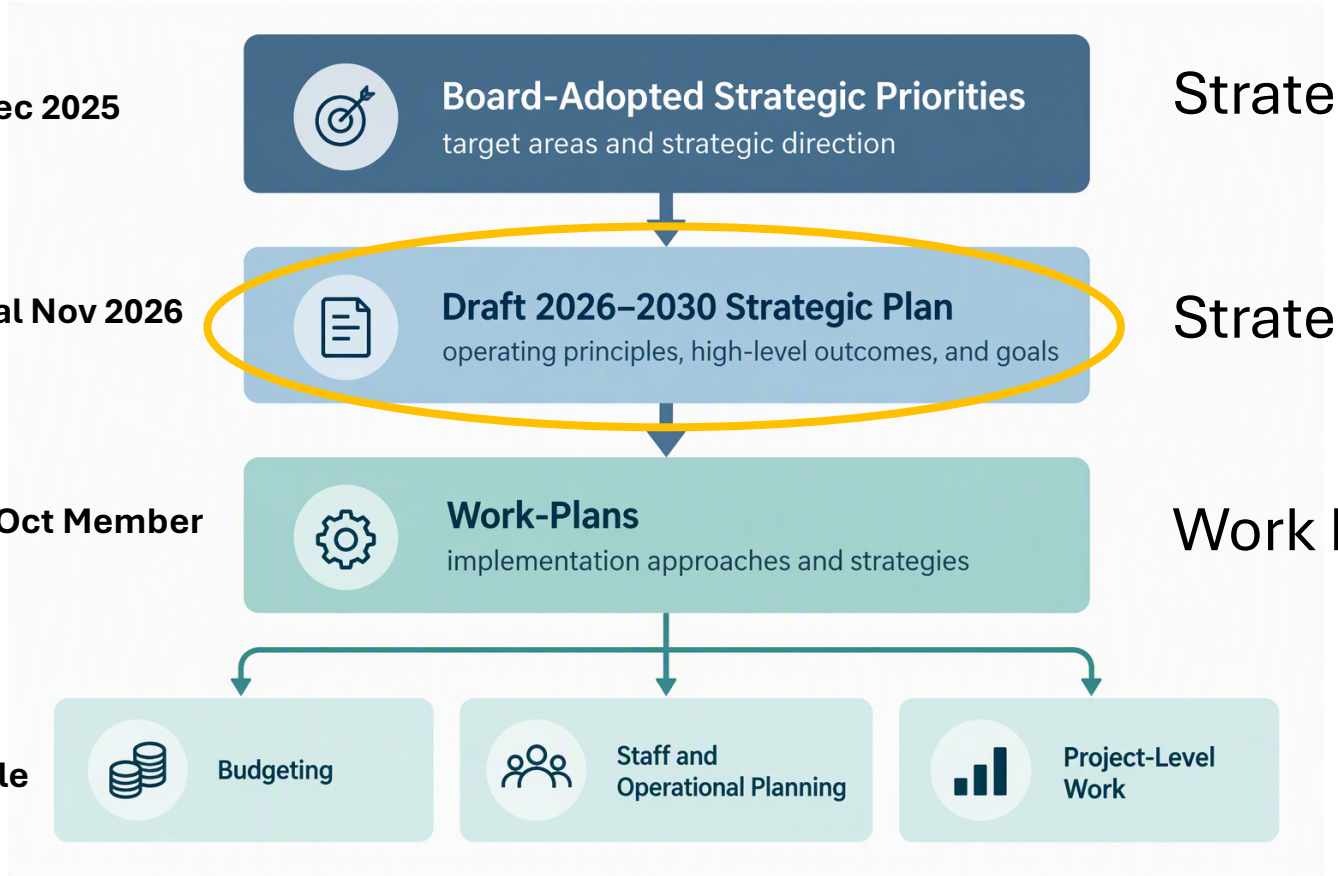
6B. 2026-2030 Strategic Plan

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The Big Picture

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Member Staff Input and Board Approved



Strategic Priorities = *Where*

Strategic Plan = *What*

Work Plans =*How*

Priorities: 2022 vs. 2026

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	2022
Build	Build organizational capacity to provide value to members including hiring a full-time general manager and clarifying or adding operating policies and procedures.
Implement	Successfully implement agreements for long duration storage and firm capacity resources [geothermal]
Pursue	Pursue opportunities enabled by the Inflation Reduction Act, including innovative technologies.
Achieve	Achieve savings though joint procurement of programs and services

	2026-2030
1. Procure 	Procurement and Contract Management of Wholesale Power Resources
2. Explore 	Assess and procure emerging, higher risk, difficult, and unusual technologies or projects
3. Own 	Lead member-CCA power asset ownership efforts
4. Implement 	Successfully implement and manage ongoing or future Phase 3 project agreements

Staff continues to see a useful value proposition and go-forward interest in the Board-adopted Strategic Priorities (2025)

Strategic Plan: 2022 vs. 2026

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2022

- Strategic Plan Approved Dec 2022 (*Resolution 22-12-02*)
- Start-up mode
- Broad scope: Execution & Growth
- Growth: Programs, IRA/Own, Joint Services, More Procurement

2026-2030 (Draft)

- Updated Priorities *(Adopted: R. 25-12-01)*
- Maturing organization with structure
- Joint-action reasoning/principles and origination goals
- Visibility to CC Power lanes, expanded competencies (modest), and budgeting

2026-2030 Strategic Plan

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PURPOSE

A five-year framework to guide annual work planning and budgeting, clarify CC Power's role and functions, and establish the competencies members should expect CC Power to build over time.

Vision and Mission

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Vision: To leverage the buying power of our members to deliver more cost-effective, clean and reliable energy solutions for our customers.

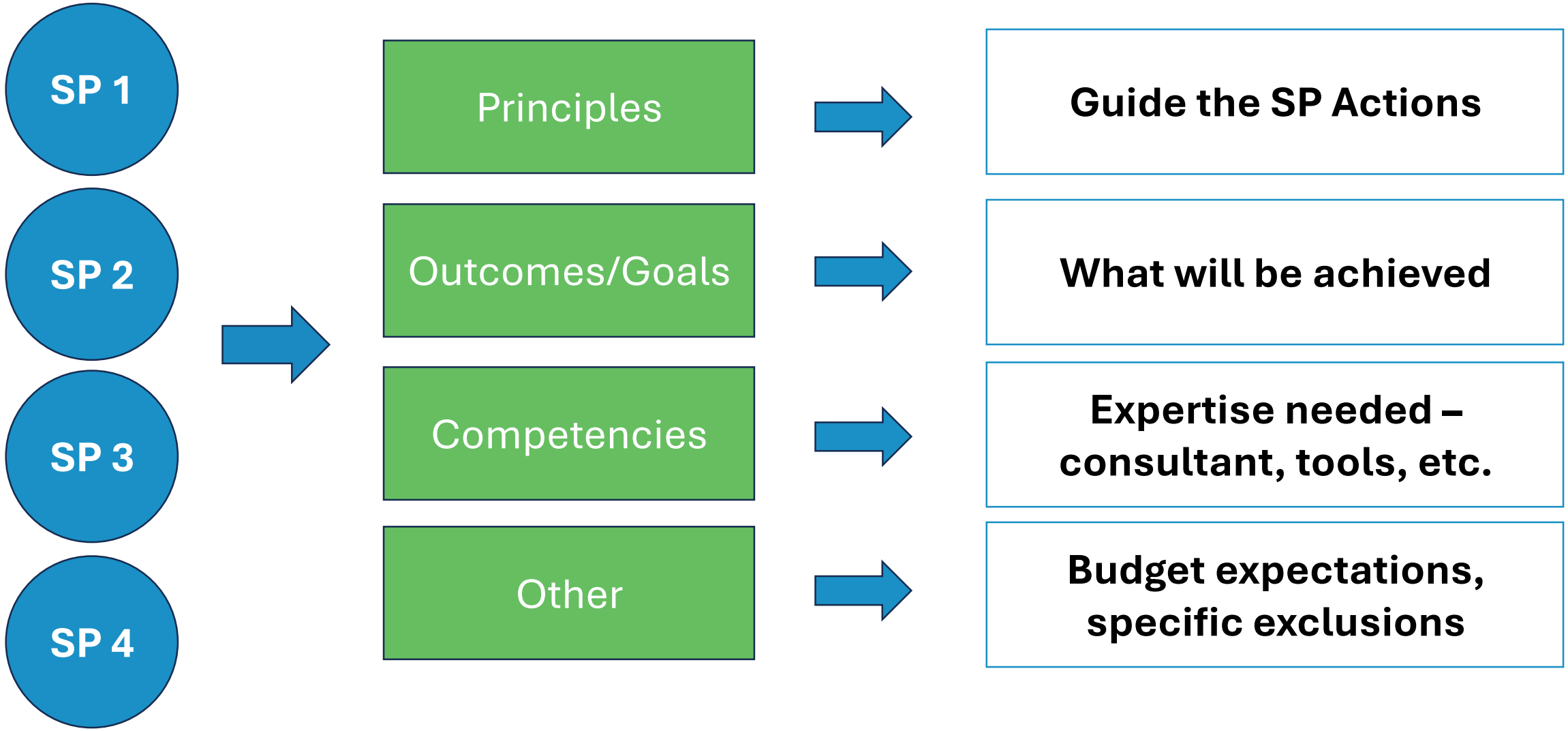
No recommended changes to Vision

Mission: To combine members' buying power to procure new, large-scale, complex, emerging, hard-to-find, or CCA-owned resources to advance local and state energy goals.

Narrow updates recommended to Mission Statement to reflect updated Strategic Priorities

2026-2030 Strategic Plan Structure

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6C. Procurement Plans and Process Refinements

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Clean Energy & Capacity RFP

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- Targeting ~early February 2027 launch

- Indicative Target Techs[1]:
  - Geothermal
  - Wind
  - "Mega" projects
  - LDS non-lithium-ion technologies
  - Other clean, firm resources (RFI Track)
- COD Timing: Generally, 2030-32+

- Excluded Technologies[2]:
  - Standalone lithium-ion storage (any duration)
  - Standalone 4-hr storage (any tech)
  - Solar + Storage
- CC Power proposes to solicit for 500+ MW solar + storage projects for "mega" project opportunities
  - Plan to present them to members according to bilateral hold process

1. In order of preference by number of members (highest to lowest) based on 10/31 Member Poll. All members expressed interest in one or more areas. All areas have multiple CCA interested.
2. In reverse order of preference by number of members (lowest to highest)

Asset Ownership RFP

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Imminent launch of "open season" RFP for solar + storage asset ownership opportunities

- Target:
  - Solar + lithium-ion storage (or alt storage)
  - Procurement staff not interested in standalone storage asset ownership due to lack of portfolio need
  - Location: Member territory (preferred) or CAISO
- Purchase methods expanded to increase potential opportunities:
  - Build Transfer (preferred) at COD (preferred) or NTP
  - Mid-stage greenfield development M&A acquisition
    - To be informed by CC Power's pursuit of the P1 Project Development Playbook
  - Flexible on purchase pricing mechanisms
    - E.g., fixed price, cost plus, sliding scale on developer margin inverse to cost, etc.

Holds - Existing Structures

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Project Holds are governed by the Member Participation and Common Interest Agreement

- Holds on projects shall be clearly established in writing
- Members may voluntarily opt-in for Phase 2 opportunities in writing
- Participating members shall not use confidential or non-public information gained via CC Power to pursue deals privately without CC Power consent
- Holds shall be reasonable and limited. Members notified when projects release or holds expire.

Staff developing recommendations for additional Board policy/refinements

Ongoing Refinements

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- Goals:
  - Prevent excessively broad restrictions on members
  - Address challenges with bilateral offers
  - Encourage joint-procurement
- Timing: recommendations to Board in Dec or Jan
- Board direction implementable for upcoming solicitation

Language

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DRAFT

- Members adhere to holds for any project criteria being explicitly targeted for procurement within any solicitation that they participate in
- CC Power notifies members about candidate bilateral project opportunity with key, anonymized offer terms to solicit interest. Members respond/opt-in through writing.
  - Non-conforming solicitation offers that may be of interest to members will be treated as bilateral opportunities
- Members note *potential* conflicts in writing and with evidence
  - Members w/ demonstrated conflicts shall be granted first rights to the capacity
- Holds will generally last among the project participants until the later of:
  - 90 days from CC Power's confirmation of Member interest;
  - Expiration of developer exclusivity agreement;
  - Expiration or completion of an applicable Phase 2 Cost-Share Agreement (CSA Confirm); or
  - Project's release from further consideration



8A. Closed Session

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