California Community Power

Regular Meeting of the Board of Directors of CC Power

1:00 P.M.
Wednesday, November 18, 2026
Teleconference Meeting

California Community Power
NOTICE OF REGULAR MEETING AND AGENDA

Notice is hereby given **November 18, 2026,** at **1:00 p.m.**

Teleconference Information:

The following information is being provided as the forum by which members of the public may observe the meeting and offer public comment:

Phone number: 1-669-219-2599 or 1-213-338-8477

Webinar ID: 82767109329

Meeting Link: https://svcleanenergy-org.zoom.us/j/82767109329

If a member of the public would like to make a comment during the public comment period through the teleconference system, please use the 'Raise Hand' function and staff will note your desire to speak. Alternatively, for members of the public joining by telephone (audio only), please email your public comment to comments@cacommunitypower.org. Public comment received by email will be read within the allotted public comment period.

Public Meeting Locations:

Any member of the public may observe the meeting and offer public comment at the following addresses where Board members may also join the meeting:

Ava Community Energy
1999 Harrison Avenue, Suite 2300
Oakland, CA 94612

CleanPowerSF
San Francisco Public Utilities Commission
525 Golden Gate Avenue
San Francisco, CA 94102

San José Clean Energy
4 N. 2nd Street, Suite 700
San Jose, CA 95113

Sonoma Clean Power Authority
Sonoma Clean Power Business Office
431 E Street, Stillman Conference Room
Santa Rosa, CA 95404

WestLight Energy
400 S. El Camino Real
Suite 1400
San Mateo, CA 94402

Central Coast Community Energy
20 Ryan Ranch Road
Monterey, CA 93940

Redwood Coast Energy Authority
633 3rd Street
Eureka CA 95501

Silicon Valley Clean Energy
298 South Sunnyvale Avenue
Sunnyvale, CA 94086

Valley Clean Energy
604 Second Street
Davis, CA 95616

Accessible Public Meetings - Upon request, CC Power will provide written agenda materials in appropriate alternative formats, or disability-related modification or accommodation, including auxiliary aids or services, to enable individuals with disabilities to participate in public meetings. Please send a written request, including your name, mailing address, phone number and brief description of the requested materials and preferred alternative format or auxiliary aid or service at least 3 days before the meeting. Requests should be sent to: Stephanie Smith, 500 Capitol Mall, Suite 2500, Sacramento, CA 95814 or to info@cacommunitypower.org.

CALIFORNIA COMMUNITY POWER

AGENDA

1	**Call to Order**.
2	**Verification of Meeting Quorum**.
3	**Matters Subsequent to Posting the Agenda**.
4	**Public Comment** – any member of the public may address the Board of Directors concerning any matter not on the agenda.
5	**Consent Agenda**. A. Minutes of the Regular Board Meeting held on September 16, 2026. B. Minutes of the Regular Board Meeting held on October 21, 2026. C. Minutes of the Special Board Meeting held on October 29, 2026. D. Resolution 26-11-01. Review of the Authority's Conflict-of-Interest Code Pursuant to the Political Reform Act of 1974. E. Resolution 26-11-02. Adoption of Board Meeting Schedule for 2027 and 2028. F. Approval of Authorization to pursue and acquire Data Sets and Information Reports based on Approved Budget. G. Required reporting on Executed Agreements . H. Required reporting on Phase 3 Projects .
6	**Regular Agenda**. A. Member Forum Recap – *Discussion Item*. B. Resolution 26-11-03. 2026-2030 Strategic Plan – *Voting Item*. C. Joint Solicitation Plans, Processes and Holds – *Discussion Item*.
7	**Discussion of Any Individual Member Items**.
8	**Closed Session** A. Conference with Legal Counsel – Anticipated Litigation. Potential initiation of litigation pursuant to paragraph (4) of subdivision (d) of Section 54956.9: (1 potential case).
9	**Adjournment**.

California Community Power

Consent Agenda 5A

Minutes of the Regular Meeting of the Directors of CC Power held on September 16, 2026

CALIFORNIA COMMUNITY POWER (POWER)

September 16, 2026

On this date, a Regular Meeting of the Directors of CC Power was held via teleconference. Directors participated from the following public locations and members of the public had the opportunity to participate in public comment at each location.

Public Meeting Locations:

Any member of the public may observe the meeting and offer public comment at the following addresses where Board members may also join the meeting:

Ava Community Energy
1999 Harrison Avenue, Suite 2300
Oakland, CA 94612

CleanPowerSF
San Francisco Public Utilities Commission
525 Golden Gate Avenue
San Francisco, CA 94102

Redwood Coast Energy Authority
633 3rd Street
Eureka CA 95501

San José Clean Energy
4 N. 2nd Street, Suite 700
San Jose, CA 95113

Silicon Valley Clean Energy
Sunnyvale Civic Center
Madrone Room
456 W Olive Ave.
Sunnyvale, CA

WestLight Energy
2075 Woodside Road
Redwood City, CA 94061

Representatives:

Member Agency	Director
Ava Community Energy	Howard Chang, Vice Chair
Central Coast Community Energy (3CE)	Absent
CleanPowerSF	Michael Hyams
Redwood Coast Energy Authority (RCEA)	Beth Burks
San José Clean Energy (SJCE)	Lori Mitchell
Silicon Valley Clean Energy (SVCE)	Monica Padilla
Sonoma Clean Power Authority (SCP)	Absent
Valley Clean Energy	Absent
WestLight Energy	Shawn Marshall

CALIFORNIA COMMUNITY POWER
MINUTES – Regular Meeting of September 16, 2026

Other Participants:

Alex Morris	General Manager
Philippe Gerretsen	Director of Origination
Andy Stern	CFO
Joshua Nelson	General Counsel

1. Call to Order – Vice Chair Chang called the meeting to order at 1:05 p.m.

2. Verification of Meeting Quorum – Mr. Nelson verified that there was a quorum to proceed. Attendance is noted above. All Directors present participated via teleconference. All votes were via Roll Call.

3. Matters Subsequent to Posting the Agenda – None.

4. Public Comment – Any member of the public may address the Board of Directors concerning any matter not on the agenda.

   There was no Public Comment.

5. Consent Agenda – Vice Chair Chang invited comments on the Consent Calendar and there were none. All matters on the Consent Calendar were heard in one motion.

   There was no Public Comment on the Consent Calendar.

   A. Minutes of the Regular Board Meeting held on May 20, 2026.
   B. 2025-2026 Annual Financial Statements (Unaudited).

   ACTION: M/S (Hyams/Mitchell) **to approve the Consent Agenda** as presented. Motion passed unanimously, with Directors Shaw, Sears, and Syphers absent.

6. Regular Agenda

   A. Internal Assessment of Financial Operations and Practices

   General Manager Morris provided an update on the current financial operations and practices. He demonstrated a practice accounting dashboard providing member agencies with current, relevant information.

   There was no Public Comment.

   There were no questions from the Board.

B. Strategic Plan Development and Implementation

General Manager Morris provided an updated report on the draft Strategic Plan, highlighting the proposed changes. He stated the Plan was designed to be flexible, and avoided locked in actions being labeled required, yet was specific enough to provide clear direction to CC Power staff. He stated staff would continue to incorporate input received at the upcoming Member Forum in October, with Plan adoption scheduled for November.

Director Padilla inquired about the differences between the draft Plan and the current Strategic Plan, and whether the existing Strategic Plan was sufficient. General Manager Morris stated the existing Plan originated in 2022 and no longer aligns with the current Strategic Priorities adopted by the Board in December 2025. Director Mitchell stated she was generally in favor of the Strategic Plan, however, would like to see the differences between the Strategic Plan and Strategic Priorities, and inquired as to whether the Strategic Plan would be revisited annually. Mr. Morris responded that the proposed Strategic Plan projects through 2030 and would be reviewed annually but not necessarily revised. Responding to the Board inquiry, Mr. Morris stated the goal of the Strategic Plan is to provide direction while maintaining flexibility to pivot in response to new information and/or market conditions.

The Board requested proposed changes be presented in redline, and that discussion continue at the Member Forum in October.

There was no Public Comment.

C. Member Forum

General Manager Morris provided a brief overview of the upcoming Member Forum in October. He stated staff would add the Strategic Plan to the agenda for discussion. Director Hyams requested the Forum include an overall review of the status of work rather than doing a “deep dive” into specific projects.

There was no Public Comment.

D. Receive General Manager Report

- General Manager Morris presented his report. He recognized the various staff Chairs who had served the past year on the CC Power Project Advisory Subcommittees (PAS), and highlighted changes in the Staff Chairs for the coming years. He reviewed the Agency’s financial performance over the 2025-26 Fiscal Year, noting the actual expenditures of $2.6 million versus the $5.2 budget amount. He reviewed 2026-27 Budget highlights. He reviewed the Tumbleweed Project milestones and provided Phase 3 Project updates, reviewing project origination eligibility, challenges and asset

ownership. Mr. Morris updated the Board on the Fair Political Practices Commission (FPPC) Conflict of Interest Code review underway, CC Power Process and Procedures Review, updating map/facts of members' territories, CC Power website light refresh, and WestLight Energy's name change from Peninsula Clean Energy.

There were no Public Comments.

7. Discussion of Any Individual Member Items – There were no comments.

8. Closed Session.

   A. PUBLIC EMPLOYEE PERFORMANCE EVALUATION pursuant to Government Code Section 54957:

      Title: Executive Director.

The Board of Directors recessed to Closed Session at 2:10 p.m. The Board of Directors reconvened to Open Session at 3:15 p.m., with General Counsel Nelson stating there was no Reportable Action taken in Closed Session.

9. Adjournment:

The Board of Directors adjourned the meeting at 3:16 p.m.

_____
Monica Padilla, Secretary

California Community Power

Consent Agenda 5B

Minutes of the Regular Board Meeting held on October 21, 2026.

CALIFORNIA COMMUNITY POWER (POWER)

October 21, 2026

On this date, a Regular Meeting of the Directors of CC Power was held via teleconference. Directors participated from the following public locations and members of the public had the opportunity to participate in public comment at each location.

Public Meeting Locations:

Any member of the public may observe the meeting and offer public comment at the following addresses where Board members may also join the meeting:

Ava Community Energy
1999 Harrison Avenue, Suite 2300
Oakland, CA 94612

CleanPowerSF
San Francisco Public Utilities Commission
525 Golden Gate Avenue
San Francisco, CA 94102

San José Clean Energy
200 E. Santa Clara Street
San Jose, CA 95113

Sonoma Clean Power Authority
431 E Street
Santa Rosa, CA 95404

WestLight Energy
2075 Woodside Road
Redwood City, CA 94061

Central Coast Community Energy
20 Ryan Ranch Road, Suite 214
Monterey, CA 93940

Redwood Coast Energy Authority
633 3rd Street
Eureka CA 95501

Silicon Valley Clean Energy
298 S. Sunnyvale Ave.
Sunnyvale, CA 94086

Valley Clean Energy
604 Second Street
Davis, CA 95616

Representatives:

Member Agency	Director
Ava Community Energy	Howard Chang
Central Coast Community Energy (3CE)	Robert Shaw, Chair
CleanPowerSF	Michael Hyams
Redwood Coast Energy Authority (RCEA)	Beth Burks
San José Clean Energy (SJCE)	Lori Mitchell
Silicon Valley Clean Energy (SVCE)	Monica Padilla
Sonoma Clean Power Authority (SCP)	Absent

CALIFORNIA COMMUNITY POWER
MINUTES – Regular Meeting of October 21, 2026

Valley Clean Energy	Chad Curran
WestLight Energy	Absent

Other Participants:

Alex Morris	General Manager
Joshua Nelson	General Counsel

1. Call to Order – Chair Shaw called the meeting to order at 1:02 p.m.

2. Verification of Meeting Quorum – Mr. Nelson verified that there was a quorum to proceed. Attendance is noted above. All Directors present participated via teleconference. All votes were via Roll Call.

3. Matters Subsequent to Posting the Agenda – None.

4. Public Comment – any member of the public may address the Board of Directors concerning any matter not on the agenda.

   There was no Public Comment.

5. Discussion of Any Individual Member Items – There were no comments.

6. Closed Session.
   A. PUBLIC EMPLOYEE PERFORMANCE EVALUATION pursuant to Government Code Section 54957(a)(1):

      Title: General Manager.

   The Board of Directors recessed to Closed Session at 1:08 p.m. The Board of Directors reconvened to Open Session at 1:52 p.m., with General Counsel Nelson stating there was no Reportable Action taken in Closed Session.

7. Adjournment:

   The Board of Directors adjourned the meeting at 1:52 p.m.

   _____
   Monica Padilla, Secretary

California Community Power

Consent Agenda 5C

Minutes of the Special Board Meeting held on October 29, 2026.

MINUTES OF THE SPECIAL MEETING OF THE DIRECTORS OF

CALIFORNIA COMMUNITY POWER (CC POWER)

OCTOBER 29, 2026

On this date, a Special Meeting of the Directors of CC Power was held in person. Directors participated from the following public location and members of the public had the opportunity to participate in public comment at this location.

Public Meeting Location:
Silicon Valley Clean Energy, 298 South Sunnyvale Avenue, Sunnyvale, CA 94086

Representatives:

Member Agency	**Director**
Ava Community Energy	Howard Chang
Central Coast Community Energy (3CE)	Robert Shaw, Chair
CleanPowerSF	Michael Hyams
Redwood Coast Energy Authority (RCEA)	Beth Burks
San José Clean Energy (SJCE)	Lori Mitchell
Silicon Valley Clean Energy (SVCE)	Monica Padilla
Sonoma Clean Power Authority (SCP)	Geof Syphers
Valley Clean Energy	Chad Curran, Alternate
WestLight Energy	Roy Xu, Alternate

Other Participants:

Alex Morris	General Manager
Philippe Gerretsen	Director of Origination
Yana Pavlova	General Counsel
Andy Stern	Interim CFO
Shagun Tougas	Management Consultant, Operations

1. Call to Order: Chair Shaw called the meeting to order at 12:41 p.m.

2. Verification of Meeting Quorum: Mr. Morris verified that there was a quorum to proceed. Attendance is noted above.

3. Public Comment: Two comments from the public were provided.

4. Regular Agenda Items:

Discussion regarding the strategic priorities, strategic plan, and work plan was held. A training on antitrust considerations was provided by Best, Best and Krieger, CC Power's General Counsel as a refresher to all attendees.

Public Comment: None.

The Board of Directors adjourned at approximately 4:50 p.m.

Minutes approved on November 18, 2026.

_____

Monica Padilla, Secretary

California Community Power

Consent Agenda 5D

Resolution 26-11-01. Review of the Authority's Conflict-of-Interest Code Pursuant to the Political Reform Act of 1974.

California Community Power

901 H St, Ste 120 PMB 157 Sacramento, CA 95814 | cacommunitypower.org

Board Memo

November 18, 2026

To: Board of Directors

From: Joshua Nelson, General Counsel

Re: Review of the Authority's Conflict-of-Interest Codes Pursuant to the Political Report Act of 1974.

Board Action Requested

Adopt Resolution No. 26-11-01 adopting the Amended Conflict-of-Interest Code pursuant to the Political Reform Act of 1974.

*All Directors will vote on this item.

Background & Discussion

The Political Reform Act of 1974, Government Code Section 81000 et seq. (the "Act"), requires all public agencies to adopt and maintain a Conflict-of-Interest Code ("Code"). The Act further requires that agencies regularly review and update their Codes as necessary when directed by the code-reviewing body or when change is necessitated by changed circumstances (Sections 87306 and 87306.5). As a Multi-County Joint Powers Agency, the Fair Political Practices Commission ("FPPC") is CC Power's code-reviewing body and directed that the Code be reviewed as required under the Act. During this review, staff found that amendments to the Code are necessary.

Attached is a redlined version of the proposed amended Code showing the changes to be made to the Agency's Code to make it current. The revisions are based on the need to include new positions that must be designated, move existing positions from the list of designated filers to those who manage public investments and must file pursuant to Government Code 87200, and also makes other technical changes.

A forty-five-day public review period commenced on October 5th and all applicable notices have been posted. Once approved by the Board, the Code will be sent to the FPPC for final approval and filing.

Attachments:

Resolution 26-11-01 Approving the Conflict-of-Interest Code
Redline Version (Legislative Version) of draft Code
Clean/Final Version of Code

California Community Power
Resolution 26-11-01

RESOLUTION OF THE BOARD OF DIRECTORS OF CALIFORNIA COMMUNITY POWER ADOPTING AN AMENDED CONFLICTOF-INTEREST CODE PURSUANT TO THE POLITICAL REFORM ACT OF 1974

WHEREAS, California Community Power ("CC Power") was created by a Joint Powers Agreement ("JPA"); and

WHEREAS, the State of California enacted the Political Reform Act of 1974, Government Code Section 81000 et seq. (the "Act"), which contains provisions relating to conflicts of interest which potentially affect all officers, employees and consultants of CC Power and requires all public agencies to adopt and promulgate a Conflict-of-Interest Code;

WHEREAS, the Board of Directors adopted a Conflict-of-Interest Code (the "Code") for CC Power in compliance with the Act on March 15, 2022, and it was reviewed in 2024 with no changes being deemed necessary.

WHEREAS, subject to changed circumstances within CC Power have made it advisable and necessary pursuant to Sections 87306 and 87307 of the Act to amend and update CC Power's Code; and

WHEREAS, the potential penalties for violation of the provisions of the Act are substantial and may include criminal and civil liability, as well as equitable relief which could result in CC Power being restrained or prevented from acting in cases where the provisions of the Act may have been violated; and

WHEREAS, notice of the time and place of a public meeting and consideration by the Board of Directors of the proposed amended Code was provided to each affected designated employee and publicly posted for review at the offices of each member agency, establishing a 45-day comment period in compliance with Title 2, California Code of Regulations, Section 18750; and

WHEREAS, a public meeting was held upon the proposed amended Code at a regular meeting of the Board of Directors of CC Power on November 18, 2026, at which all present were given an opportunity to be heard on the proposed amended Code.

NOW, THEREFORE, BE IT RESOLVED that the Board of Directors of CC Power hereby

Section 1. The Board of Directors does hereby adopt the proposed amended Conflict-of-Interest Code, a copy of which is attached hereto and shall be on file with the Board Secretary and available to the public for inspection and copying during regular business hours.

Section 2. The said amended Code shall be submitted to the Fair Political Practices Commission for approval.

Section 3. The said amended Code shall become effective immediately after the Fair Political Practices Commission approves the proposed amended Code as submitted.

California Community Power
Resolution 26-11-01

PASSED AND ADOPTED by the Board of Directors of California Community Power this 18th day of November 2026, by the following vote:

		Aye	No	Abstain	Absent
Ava Community Energy	Howard Chang				
Central Coast Community Energy	Robert Shaw				
CleanPowerSF	Michael Hyams				
Redwood Coast Energy Authority	Beth Burks				
San José Clean Energy	Lori Mitchell				
Silicon Valley Clean Energy	Monica Padilla				
Sonoma Clean Power Authority	Geof Syphers				
Valley Clean Energy	Mitch Sears				
WestLight Energy	Shawn Marshall				

_____ _____

Chair Attest by: Secretary

CALIFORNIA COMMUNITY POWER
CONFLICT-OF-INTEREST CODE

The Political Reform Act (Government Code Section 81000, et seq.) requires state and local government agencies to adopt and promulgate conflict-of-interest codes. The Fair Political Practices Commission has adopted a regulation (2 California Code of Regulations Section 18730) that contains the terms of a standard conflict-of-interest code, which can be incorporated by reference in an agency's code. After public notice and hearing, the standard code may be amended by the Fair Political Practices Commission to conform to amendments in the Political Reform Act. Therefore, the terms of 2 California Code of Regulations Section 18730 and any amendments to it duly adopted by the Fair Political Practices Commission are hereby incorporated by reference. This regulation and the attached Appendices, designating positions and establishing disclosure categories, shall constitute the conflict-of-interest code of the **California Community Power (CC Power).**

Officials Who Manage Public Investments shall electronically file their annual statements of economic interests directly with the **Fair Political Practices Commission**. Individuals holding designated positions shall file their statements of economic interests with the **Agency**, which will make the statements available for public inspection and reproduction. (Government Code Section 81008.) All statements will be retained by the Agency. ~~Individuals holding designated positions shall file their statements of economic interests with the **CC Power,** which will make the statements available for public inspection and reproduction. (Gov. Code Sec. 81008.) Upon receipt of the statements for CC Power's Commissioners and Alternate Commissioners, CC Power shall make and retain copies and forward the originals to the **Fair Political Practices Commission.** All other statements will be retained by **CC Power**.~~

APPENDIX A
DESIGNATED POSITIONS

DESIGNATED POSITIONS	ASSIGNED DISCLOSURE CATEGORIES
Treasurer/Controller	1,2
Director of Energy Procurement and Management	1
General Counsel	1,2
General Manager	1,2
Project Manager	1
Renewable Project Valuation Senior Analyst	1
Consultants/New Positions	*

*Consultants/New Positions shall be included in the list of designated positions and shall disclose pursuant to the broadest disclosure category in the code subject to the following limitations:

The General Manager may determine in writing that a particular consultant or new position, although a "designated position," is hired to perform a range of duties that is limited in scope and thus is not required to comply with the disclosure requirements described in this section. Such determination shall include a description of the consultant's or new position's duties and, based upon that description, a statement of the extent of disclosure requirements. The General Manager's determination is a public record and shall be retained for public inspection in the same manner and location as this conflict-of-interest code. (Gov. Code Sec. 81008.)

The following positions are NOT covered by the conflict-of-interest code because they must file under Government Code Section 87200 and, therefore, are listed for informational purposes only:

Board Members
Alternate Board Members
Treasurer/Controller
Finance and Accounting Advisor and/or Fractional CFO Consultant
General Counsel
General Manager

An individual holding one of the above listed positions may contact the Fair Political Practices Commission for assistance or written advice regarding their filing obligations if they believe that their position has been categorized incorrectly. The Fair Political Practices Commission makes the final determination whether a position is covered by Government Code Section 87200.

APPENDIX B
DISCLOSURE CATEGORIES

Category 1. All investments and business positions in business entities, and sources of income, including gifts, loans, and travel payments, from entities that provide services or supplies of the type used by CC Power.

Category 2. All interests in real property located within the jurisdiction or within two miles of any real property owned or leased by CC Power

CALIFORNIA COMMUNITY POWER

CONFLICT-OF-INTEREST CODE

The Political Reform Act (Government Code Section 81000, et seq.) requires state and local government agencies to adopt and promulgate conflict-of-interest codes. The Fair Political Practices Commission has adopted a regulation (2 California Code of Regulations Section 18730) that contains the terms of a standard conflict-of-interest code, which can be incorporated by reference in an agency's code. After public notice and hearing, the standard code may be amended by the Fair Political Practices Commission to conform to amendments in the Political Reform Act. Therefore, the terms of 2 California Code of Regulations Section 18730 and any amendments to it duly adopted by the Fair Political Practices Commission are hereby incorporated by reference. This regulation and the attached Appendices, designating positions and establishing disclosure categories, shall constitute the conflict-of-interest code of the **California Community Power (CC Power).**

Officials Who Manage Public Investments shall electronically file their annual statements of economic interests directly with the **Fair Political Practices Commission**. Individuals holding designated positions shall file their statements of economic interests with the **Agency**, which will make the statements available for public inspection and reproduction. (Government Code Section 81008.) All statements will be retained by the Agency. **.**

APPENDIX A
DESIGNATED POSITIONS

DESIGNATED POSITIONS	ASSIGNED DISCLOSURE CATEGORIES
Director of Energy Procurement and Management	1
Project Manager	1
Renewable Project Valuation Senior Analyst	1
Consultants/New Positions	*

*Consultants/New Positions shall be included in the list of designated positions and shall disclose pursuant to the broadest disclosure category in the code subject to the following limitations:

The General Manager may determine in writing that a particular consultant or new position, although a "designated position," is hired to perform a range of duties that is limited in scope and thus is not required to comply with the disclosure requirements described in this section. Such determination shall include a description of the consultant's or new position's duties and, based upon that description, a statement of the extent of disclosure requirements. The General Manager's determination is a public record and shall be retained for public inspection in the same manner and location as this conflict-of-interest code. (Gov. Code Sec. 81008.)

The following positions are NOT covered by the conflict-of-interest code because they must file under Government Code Section 87200 and, therefore, are listed for informational purposes only:

Board Members
AlternateBoard Members
Treasurer/Controller
Finance and Accounting Advisor and/or Fractional CFO Consultant
General Counsel
General Manager

An individual holding one of the above listed positions may contact the Fair Political Practices Commission for assistance or written advice regarding their filing obligations if they believe that their position has been categorized incorrectly. The Fair Political Practices Commission makes the final determination whether a position is covered by Government Code Section 87200.

APPENDIX B DISCLOSURE CATEGORIES

Category 1. All investments and business positions in business entities, and sources of income, including gifts, loans, and travel payments, from entities that provide services or supplies of the type used by CC Power.

Category 2. All interests in real property located within the jurisdiction or within two miles of any real property owned or leased by CC Power.

This is the last page of the conflict-of-interest code for **California Community Power.**

California Community Power

Consent Agenda 5E

Resolution 26-11-02. Adoption of Board Meeting Schedule for 2027 and 2028.

California Community Power
Resolution 26-11-02

ADOPTION OF BOARD MEETING SCHEDULE FOR 2027 AND 2028

WHEREAS, California Community Power ("CC Power") was created by a Joint Powers Agreement ("JPA") to develop, acquire, construct, own, manage, contract for, engage in, finance and/or provide energy related programs for the use of and by its Members; and

WHEREAS, JPA Section 5.01 provides that the CC Power Board of Directors may provide for the holding of regular meetings at intervals more frequently than annually; and

WHEREAS, JPA Section 5.01 requires that the date, hour, and place of each regular meeting shall be fixed by resolution of the Board.

NOW, THEREFORE, BE IT RESOLVED that the Board of Directors of CC Power hereby approve the 2027 and 2028 Regular Meeting Schedule, attached hereto as Attachment A.

PASSED AND ADOPTED by the Board of Directors of California Community Power this 18th day of November 2024.

_____ _____

Chair Attest by: Secretary

Attachment A to Resolution 26-11-02

Time and Place of Regular Meetings for 2027 and 2028

Unless shown otherwise, the Regular Board of Directors meetings shall occur on the third Wednesday of each month, at 1:00 p.m. unless noted otherwise.

As shall be specified in a notice issued pursuant to the Ralph M. Brown Act of the California Government Code, the meetings listed below will be held at various locations.*

2027 Board Meeting Dates	2028 Board Meeting Dates
January 20	January 19
February 17	February 16
March 17	March 15
April 28 (4th Wednesday)	April 19
May 19	May 17
June 16	June 21
July 21	July 19
August 18	August 16
September 15	September 20
October 20	October 18
November 17	November 15
December 15	December 20

*The Board Secretary shall have discretion to adjourn and modify the time and location of the Board of Directors meetings consistent with posting requirements of the Ralph M. Brown Act of the California Government Code.

California Community Power

Consent Agenda 5F

Approval of Authorization to pursue and acquire Data Sets and Information Reports based on Approved Budget.

California Community Power

901 H St, Ste 120 PMB 157 Sacramento, CA 95814 | cacommunitypower.org

Board Memo

November 18, 2026

To: Board of Directors

From: Alexander Morris, General Manager

Re: Approval of Authorization to pursue and acquire Data Sets, Tools, and Information Reports

---

Board Action Requested

Approve motion authorizing General Manager to procurement the applicable bulk purchase of data sets and information reports as well as the valuation tool for a combined not-to-exceed amount of $300,000.

Background and Summary

In May 2026, the Board Adopted the 2026-2027 Budget for California Community Power ("CC Power").

This budget included estimates for expenditures for bulk purchases of information reports and data sets that CC Power purchases on behalf of members, allowing material savings for members. Last year, this bulk-purchase had participation from 6 members. These data sets are also used by CC power for contract management, including for project operations and market-to-market functions, etc.

The budget also included funding for CC Power to conduct a joint solicitation. This effort is scheduled for January and preparations are underway. Running the solicitation involves procurement of a project valuation tool for evaluating projects that are bid to CC Power in solicitations or through bi-lateral offers. This matter will be discussed under Agenda Item 6C during the November 18th CC Power Board meeting. With CC Power's planned joint-solicitation, CC Power is actively selecting its valuation tool to meet upcoming needs and seeks authority to procure the selected tool.

CC Power's budget estimated these data sets, reports, and tools to cost amounts similar to that of prior years. For purposes here, based on tools and data sets needed for the upcoming solicitation, CC Power seeks authorization for spending not-to-exceed $300,000.

Individually and collectively, the expenses may exceed the spending authority of the General Manager, which is $100,000. The General Manager reports out when contracts are signed.

Staff recommends approval of this authorization which supports bulk buys that support members needs, support contract management efforts, and enables the upcoming joint solicitation.

California Community Power

MOTION: APPROVAL TO ACQUIRE
CURATED DATA SETS, INFORMATION REPORTS, and SERVICE SUBSCRIPTION AND VALUATION SOFTWARE TO SUPPORT BULK-BUYS, CONTRACT MANAGEMENT, AND SOLICITATION AND BID EVALUATION EFFORTS

The Board of Directors of CC Power hereby approves the delegation of authority to the CC Power General Manager to execute contracts between CC Power and providers of data sets, information reports, and/or valuation software, for Fiscal Year 2026-2027, subject to a not-to-exceed cost cap of $300,000.

California Community Power

PASSED AND ADOPTED by the Board of Directors of California Community Power this 18th day of November, 2026, by the following vote:

		Aye	No	Abstain	Absent
Ava Community Energy	Howard Chang				
Central Coast Community Energy	Robert Shaw				
CleanPowerSF	Michael Hyams				
Peninsula Clean Energy	Shawn Marshall				
Redwood Coast Energy Authority	Beth Burks				
San José Clean Energy	Lori Mitchell				
Silicon Valley Clean Energy	Monica Padilla				
Sonoma Clean Power Authority	Geof Syphers				
Valley Clean Energy	Chad Curran				

_____ _____

Chair Attest by: Secretary

California Community Power

Consent Agenda 5G

Required reporting on Executed Agreements.

California Community Power

901 H St, Ste 120 PMB 157 Sacramento, CA 95814 | cacommunitypower.org

Board Memo

November 18, 2026

To: Board of Directors

From: Alexander Morris, General Manager

Re: Report on Executed Agreements by California Community Power

---

Board Action Requested

No action required. General Manager is required to report to the Board of Directors on any material, newly executed agreements.

List of Executed Agreements

The following list covers all executed agreements since the last Board of Directors update pursuant to the General Manager report on September 16, 2026.

1. 10/1/2026 – Cost Sharing Confirmation Letter Agreement for Geothermal Portfolio Phase 2B consisting of Projects 1 and 2 for nine (9) Project Participants' exclusive rights to offtake pertaining to CAISO QC16 Commercial Interest Points allocations.
2. 10/1/2026 – Cost Sharing Confirmation Letter Agreement for Geothermal Project 3 Phase 2B for Project Participants' exclusive rights to offtake pertaining to CAISO QC16 Commercial Interest Points allocations.
3. 10/1/2026 – Cost Sharing Confirmation Letter Agreement for Geothermal Project 4 Phase 2B for Project Participants' exclusive rights to offtake pertaining to CAISO QC16 Commercial Interest Points allocations.
4. 10/7/2026 – Exclusivity Agreement with developer for Geothermal Project 5.
5. 10/13/2026 – Exclusivity Agreement with developer for Geothermal Project 1.
6. 10/13/2026 – Exclusivity Agreement with developer for Geothermal Project 2.
7. 10/14/2026 – Exclusivity Agreement with developer for Geothermal Project 4.
8. 10/23/2026 – Change Order #1 to Work Order with Sound Grid Partners – amends not to exceed up to $85,000.

California Community Power

Consent Agenda 5H

Required reporting on Phase 3 Projects.

California Community Power

901 H St, Ste 120 PMB 157 Sacramento, CA 95814 | cacommunitypower.org

Board Memo

November 18, 2026

To: Board of Directors

From: Alexander Morris, General Manager

Re: Report on California Community Power Phase 3 Material Project Updates

---

Board Action Requested

No action required. General Manager is required to report to the Board of Directors on certain material Phase 3 project updates pursuant to the projects' respective Project Participation Share Agreements ("PPSA").

Project Updates

The following list covers material project updates required for disclosure by the General Manager to the Board of Directors pursuant to the applicable PPSA that have occurred since the last Board of Directors update on September 16, 2026.

1. Fish Lake Power Purchase Agreement
    a. Seller provided Notice of Missed Guaranteed Construction Start Date ("GCSD") of September 30, 2026
        i. CC Power has deemed Seller to have met Power Purchase Agreement's ("PPA") requirements to qualify for day-for-day Development Cure Period extension to GCSD and Guaranteed Commercial Operation Date due to permitting delays caused by Bureau of Land Management and Fish & Wildlife in permit processing.
    b. Received and accepted Amendments to extend expiry dates of Letters of Credit for Development Security, dated June 1, 2026 and August 12, 2026.
2. ORGP (Ormat) Geothermal Portfolio
    a. A project that had been contemplated for inclusion in the portfolio PPA was removed from further consideration by Ormat due to permitting delays pushing project outside of Final COD Deadline and Minimum Capacity Cure Date
    b. CC Power has expressed willingness to amend the PPA to accommodate the project delays, but Ormat appears uninterested at this time.

California Community Power

Agenda Item 6A

Member Forum Recap – *Discussion Item*.

California Community Power

901 H St, Ste 120 PMB 157 Sacramento, CA 95814 | cacommunitypower.org

Board Memo

November 9, 2026

To: Board of Directors

From: Alexander Morris, General Manager

Re: Member Forum Recap

Board Action Requested

None.

Background

On October 29, 2026, CC Power held an in-person Board meeting at the offices of Silicon Valley Clean Energy (SVCE). At this meeting, referred to as the "Member Forum", CC Power hosted a series of conversations with its Board, including:

- "How We Operate" - this conversation reviewed the member participation and communication structures as well as relevant policies and/or legal requirements by which CC Power operates.
- "What We Plan to Achieve" - this conversation involved a deep review of CC Power's draft final 2026-2030 Strategic Plan and related 2026-2030 Work Plans for achieving the Board-directed Strategic Priorities (Resolution 25-12-01). Elements of these plans are designed to come before the Board for approval or review, such as through budget decisions, project approval stage-gates, and consideration of the draft final 2026-2030 Strategic Plan.
- "Where We Can Increase Value" - this conversation explored one area of joint action in order to identify ways to improve member value or to address process or other issues. Specifically, this conversation focused on CC Power's occasional 'joint solicitation', whereby CC Power solicits for long-term power project offtake opportunities, e.g. Power Purchase Agreements (“PPAs”), on behalf of participating members.

Throughout the Forum, representatives from all nine member-CCAs engaged in productive discussion, providing input and go-forward recommendations or ideas on numerous topics. CC Power thanks all members for their productive engagement.

Next Steps

Following the Member Forum, staff will recommend Board adoption of the 2026-2030 Strategic Plan and will execute work in line with the reviewed Work Plans for each strategic priority. Staff will also consider member recommendations for improving joint solicitations.

California Community Power

Agenda Item 6B

Resolution 26-11-03. 2026-2030 Strategic Plan – *Voting Item*.

California Community Power

901 H St, Ste 120 PMB 157 Sacramento, CA 95814 | cacommunitypower.org

Board Memo

To: CC Power Board Members

From: Alexander Morris, CC Power General Manager

Subject: Draft Final 2026-2030 Strategic Plan

Date: November 9, 2026

Board Action Requested

Adopt Draft Final 2026-2030 Strategic Plan ("2030 Plan").

*All Directors will vote on this item.

I. Background

The California Community Power ("CC Power") Board of Directors ("Board") adopted its first Strategic Plan in 2022 ("2022 Plan"). This plan directed CC Power to oversee and manage multiple signed power project contracts and to explore additional areas of joint action which would serve members' needs and interests.

In 2025, the Board adopted updated Strategic Priorities for CC Power for 2026-2030. These priorities included core power project contract management, and joint-action research and/or pursuits for power plant ownership, procurement of emerging power generation technologies or rare resource types, and procurement for power projects that support members power procurement needs or interests for compliance requirements, 'mega' projects, or other project opportunities.

In conjunction with the new Strategic Priorities, staff worked to craft an updated strategic plan to cover the 2026-2030 period.

Drafts of the 2030 Plan were discussed by the Board in May, September, and October of 2026. At the October Member Forum, members were briefed in detail on all sections of the 2030 Plan, along with a review of accompanying strategies and work plans that staff will use.

II. Summary

The 2030 Plan directs CC Power to explore, pursue, and deliver joint-action projects in line with the Board-adopted Strategic Priorities. It tells CC Power where joint-action activity should be explored, what capabilities CC Power should establish to coordinate or support that work, and what members can anticipate and plan for. It also sets out joint-action principles that inform where and how CC Power and members should approach and structure joint action in the priority areas.

The 2030 Plan is a prioritization and guidance document. It will guide CC Power staff in originating and managing targeted joint-action activities. It will also support Board members and their CCA teams in overseeing and reviewing CC Power's work and in ensuring that budgets, work plans, and other operational steps and strategies track the Board's intent and roles for CC Power over time.

CC Power staff have already begun using the 2030 Plan to support near-term work-plans. Members continue to express interest in the Strategic Priority areas that support the plan.

III. Comparison of the 2022 Strategic Plan to the Draft Final 2026-2030 Strategic Plan

The 2030 plan is more detailed and has a narrower scope than the 2022 Plan. The 2030 Plan focuses only on the recent Board-approved priority areas, and includes specific scoping, structuring, guidance, and resourcing details for each priority area.

The 2022 Plan directed exploration of an array of joint-action opportunities for members, including program functions, operational services, and back-office work. As members developed their own competencies and approaches, some of these areas were no longer deemed a priority for joint-action exploration by CC Power in the 2026-2030 period.

IV. Next Steps

Staff recommends approval of the Draft Final Strategic Plan.

California Community Power
Resolution 26-11-03

RESOLUTION APPROVING AND ADOPTING THE CC POWER STRATEGIC PLAN

WHEREAS, California Community Power ("CC Power") was created by a Joint Powers Agreement ("JPA") to develop, acquire, construct, own, manage, contract for, engage in, finance and/or provide energy related programs for the use of and by its Members; and

WHEREAS, JPA Section 4.01 provides that CC Power shall be administered by a Board of Directors, which shall be vested with the powers set forth in the JPA, and shall have the authority to provide for the general management and oversight of the affairs, property, and business of CC power; and

WHEREAS, the CC Power Board adopted 2026-2030 Strategic Priorities (R.25-12-01) and directed an update to CC Power's strategic plan to establish CC Power's objectives and future direction; and

WHEREAS, in coordination with the Board, CC Power Staff has developed a five-year Strategic Plan for approval by the CC Power Board.

WHEREAS, on October 29, 2026, the CC Power Board reviewed the Draft Final 2026-2030 Strategic Plan; and

NOW, THEREFORE, BE IT RESOLVED that the Board of Directors of CC Power hereby approves and adopts the 2026-2030 Strategic Plan, attached hereto as Attachment A.

PASSED AND ADOPTED by the Board of Directors of California Community Power this 18th day of November, 2026, by the following vote:

_____ _____

Chair Attest by: Secretary

CALIFORNIA
COMMUNITY POWER

A Joint Powers Agency

BOARD REVIEW DRAFT

2026–2030 Strategic Plan

For CC Power Board and Member Use

PLAN PURPOSE

A five-year framework to guide annual work planning and budgeting, clarify CC Power's role and functions, and establish the competencies members should expect CC Power to build over time.

Plan Period: 2026–2030

Board Adopted: Month, Day, 2026

TABLE OF CONTENTS

Strategic Plan At-A-Glance 1
Executive Summary 3
Core Operating Elements of CC Power 4
Vision 4
Mission 4
Operating Model 4
2026–2030 Strategic Priorities 5
Approach and Components of the Strategic Plan 5
Strategic Priority 1: Procurement and Contract Management of Wholesale Power Resources 7
Strategic Priority 2: Assessment and Procurement of Emerging, Higher Risk, Difficult to Procure, and Unusual Technologies or Projects 10
Strategic Priority 3: Lead member CCA Power Asset Ownership Efforts (Owning Wholesale Power Assets) 13
Strategic Priority 4: Successfully Implement and Manage Ongoing or Future Phase 3 Project Agreements 16

Strategic Plan At-A-Glance

California Community Power (CC Power) is a Joint Powers Agency formed in 2021.
CC Power's 2026–2030 Strategic Plan is organized around four Board-directed Strategic Priorities. The Priorities are designed to focus joint action where member scale, shared expertise, and coordinated execution can create value that individual CCAs may not achieve as efficiently on their own.

What This Plan Does

Sets long-term direction for CC Power while preserving the Board's annual authority over binding work plans, budgets, and project approvals.

STRATEGIC PRIORITIES



01
Procurement & Contract Management
Originate, negotiate, procure, and manage wholesale power resources.

02
Emerging Technologies
Assess and pursue novel, higher-risk, hard-to-procure technologies where members see value.

03
CCA Asset Ownership
Build the capabilities and pathways for participating members to own wholesale power assets.

04
Phase 3 Execution
Bring approved projects online and manage contracts, operations, settlements, and member support.

CC POWER Operating Model

PHASE 1	PHASE 2	PHASE 3
Explore	**Pursue**	**Execute**
Open to all members	Targeted joint action; member opt-in	Binding agreements; member opt-in

Foundation for the Plan

VISION

To leverage the buying power of our members to deliver more cost-effective, clean and reliable energy solutions for our customers.

MISSION

To combine members' buying power to procure new, large-scale, complex, emerging, hard-to-find, or CCA-owned resources to advance local and state energy goals.

Strategic Planning Architecture

Principles	Shared reasons and approaches that guide joint action.
Outcomes / Goals	Intended goals or outcomes for 2026–2030.
Competencies	Capabilities CC Power should establish or maintain, using staff and/or consultants.
Other	Additional Board guidance, including budget considerations, collaborations, and exclusions.

How the Plan Should be Used

- Plan for and pursue joint-action efforts that align with the Board's strategic priorities.
- Align annual budgets to longer-term goals and capability needs.
- Clarify CC Power's roles and scope so members can leverage the agency effectively.
- Guide joint action through key principles and reasoning for priority areas.

Executive Summary

California Community Power (CC Power) is a Joint Powers Agency formed in 2021 to undertake joint action projects and services on behalf of its nine-member Community Choice Aggregators (CCA). CC Power's members serve approximately 12% of the California Independent System Operators (CAISO) electrical needs, covering 2.7 million customers and 112 municipalities spanning from Humboldt County to Santa Barbara County, representing a combined annual load of approximately 31,000 gigawatt hours (GWh).

CC Power's 2022 Strategic Plan[1] directed exploration and possible pursuit of joint action in a wide array of areas, allowing flexibility for the organization to grow as joint-action opportunities were identified.

This 2026–2030 Strategic Plan updates CC Power's original 2022 Strategic Plan to reflect the priorities of members and the agency's growing maturity for 2026-2030. This Strategic Plan was developed through a collaborative process in 2025, including a Board member survey, an in-person Member Forum retreat in October 2025, and iterative review by the Board and staff. The plan builds directly from the 2026-2030 Strategic Priorities adopted by the Board of Directors on December 17, 2025[2].

2022 vs. 2026-2030 Plan

2022

- Strategic Plan Approved Dec 2022 (*Resolution 22-12-02*)
- Start-up mode
- Broad scope: Execution & Growth
- Growth: Programs, IRA/Own, Joint Services, More Procurement

2026-2030 (Draft)

- Updated Priorities (*Resolution 25-12-01*)
- Maturing organization with structure
- Joint-action reasoning/principles and origination goals
- Visibility to CC Power lanes, expanded competencies (modest), and budgeting

This Strategic Plan is intended to guide CC Power in its annual work planning and budgeting efforts from 2026-2030. The Strategic Plan should be referenced to ensure:

1. Annual work plans and activities prioritize joint-action efforts in line with the Strategic Plan and Strategic Priorities.

[1] Resolution 22-12-02
[2] Resolution 25-12-01

2. Annual budgets reference and/or align with longer-term timelines, goals, and future competencies envisioned for CC Power.
3. Members plan for and consider CC Power offerings, knowing CC Power's planned roles, functions, capabilities, and target offerings.
4. Any member budgets and resourcing decisions are informed by longer-term perspectives on CC Power as established by the CC Power Board.

This plan includes guiding principles and potential goals or outcomes that CC Power should work towards in four strategic priority areas. As part of this Strategic Plan, CC Power will expand or establish certain competencies over time.

Core Operating Elements of CC Power

These core operating elements of CC Power guide and structure CC Power's work.

Vision

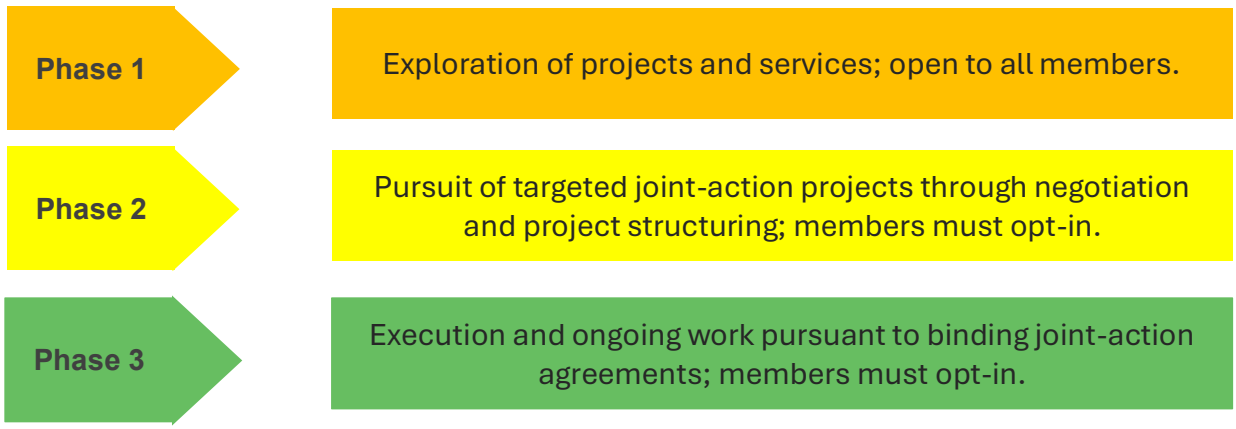
To leverage the buying power of our members to deliver more cost-effective, clean and reliable energy solutions for our customers.

Mission

To combine members' buying power to procure new, large-scale, complex, emerging, hard-to-find, or CCA-owned resources to advance local and state energy goals.

Operating Model

CC Power's joint-action opportunities are explored and offered through an opt-in structure (cafeteria-style model). CC Power approaches and incubates joint action through three phases.



2026–2030 Strategic Priorities

Four (4) Strategic Priorities guide and focus CC Power's joint-action efforts and pursuits for the duration of the Strategic Plan. These priorities include:

1. Procurement and Contract Management of Wholesale Power Resources.
2. Assessment and Procurement of Emerging, Higher Risk, Difficult to Procure, and unusual Technologies or Projects.
3. Lead member CCA Power Asset Ownership Efforts (Owning Wholesale Power Assets).
4. Successfully Implement and Manage Ongoing or Future Phase 3 Project Agreements.

Approach and Components of the Strategic Plan

This Strategic Plan originates from the Board adopted 2026-2030 Strategic Priorities. The Strategic Plan lists guiding principles and defines outcomes or goals for each Strategic Priority area for the 2026-2030 period.

Primarily, the Strategic Plan will inform *what* CC Power focuses on, *how* it is resourced and built over time, and *what* members should expect from CC Power. This Strategic Plan thus supports, and does not change, CC Power's current process whereby the Board directs binding annual operational plans, staffing, and expense levels through the budget review and adoption process.

Goals as listed in the Strategic Plan, while meaningful, are directional. These directional outcomes or goals are intended to inform, but not to prescribe, annual work planning efforts and budget development. This approach ensures that the array of ideas, work, and spending planned through each calendar year's binding annual work plans and budgets is guided by the Board's long-term thinking without the plan prematurely or overly specifying outcomes.

CC Power's 2026-2030 Strategic Plan provides guidance and information for each of the four (4) Strategic Priorities according to the following categories:

Principles

The joint-action principles that guide the overall intent, approach, and shared reasons for joint-action efforts for each Strategic Priority.

Outcomes/Goals

The goals for joint action within the priority area or outcomes to achieve within the 2026-2030 period.

Competencies

The intended and desired competencies CC Power should establish or maintain to execute on the priority work. Competencies can be established or maintained through various approaches, including through consultants and or CC

Other

Supplemental information that further clarifies the Board's intent and guidance for pursuing the strategic priority, including budget considerations, recommended collaborations, and potential exclusions.

Strategic Priority 1: Procurement and Contract Management of Wholesale Power Resources

PRINCIPLES

- Joint solicitations and procurement efforts can provide cost savings while yielding useful procurement opportunities, pricing information, project valuations, and long-term contracts.
- Joint solicitations and procurement can reduce risks to members and counterparties, increase access to an array of project opportunities, increase participation and focus from sellers, yield a broad array of market price information, and may attract opportunities that individual CCAs may not access on their own.
- Every CC Power annual solicitation should be structured to allow all members to participate.
- Solicitations should serve members' needs, members' compliance procurements, mega-project opportunities, or other strategic or market intelligence needs or functions as applicable.
- Members should support CC Power's procurement through expressions of interest and resource-type preferences, promotion of any solicitations, reviews of projects and their valuations, earnest intent to procure (where applicable, based on each CCA's interests), and adherence to membership agreement and confidentiality provisions.
- Members should have a choice whether or not to contract for resources.
- CC Power and members will aim to minimize confusion or conflict between procurement solicitations issued by CC Power on behalf of members and the solicitations of individual members for similar resources.
- CC Power will use an efficient and well-managed solicitation process that complements members' efforts and needs.
- For projects originated through CC Power, members will work through CC Power until projects are secured or released.
- Projects not selected for joint action will be released promptly to members for independent contracting.

OUTCOMES / GOALS

Over the 2026-2030 period, CC Power should support joint-action procurement through origination, negotiation, project pursuit, and project or contract management. The main goal here is to originate joint-action project opportunities and, where directed, to successfully bring joint-action projects online to serve members' needs as load-serving entities. Opt-in joint-action, combined operations, cost-sharing of procurement costs, and scale-based cost-reductions can yield cost-savings and consolidated work, benefitting members.

At a more detailed level, power procurement efforts within this priority area will be based on member needs, and will originate deal flow for members through solicitations or other approaches, targeting technologies that are expected to meet procurement needs for three (3) or more members. Deal-flow origination should target three (3) main areas:

- *Compliance-oriented procurement*: Help members meet California Public Utilities Commission (CPUC) procurement requirements including Resource Adequacy (RA), Renewable Portfolio Standards (RPS), and Integrated Resource Planning (IRP) obligations.
- *Mega-project procurement*: Support members in pursuing large-scale, complex, or long-lead time projects that benefit from CC Power's joint-action scale, origination capabilities, and contract management expertise.
- *Complementary resource procurement desired by members and/or market pricing assessments for target resource areas*: Use origination efforts as a way to identify price information for projects in applicable categories, informing members' procurement decisions. Project types may include novel projects, hard-to-contract projects, or projects using other more established technologies, where of interest to and as directed by members.

COMPETENCIES

- Contract origination and negotiation expertise, including legal support for complex transactions.
- Valuation tools and price forecasting capabilities (in-house or contracted) to evaluate competing bids rigorously.
- Market operations, settlements, and compliance functions to support ongoing contract management.
- Management of the Resource Planning Working Group (RPWG) as the primary member-staff engagement vehicle for shaping solicitation priorities.
- Project management capabilities to administer concurrent solicitations and contract negotiations efficiently.
- Management of Project Advisory Subcommittees established for Board-approved approved projects.
- Management of Operations Advisory Subcommittees established for Board-approved projects.

OTHER

Budgets: The 2026-2027 Budget addresses the cost requirements for this Strategic Priority near-term.

For future years, members should anticipate ongoing financial commitments to fund this effort. Many of the capabilities that are needed for this Strategic Priority are already established through

CC Power's current staff and structures to serve power contracts. Significant staff or resourcing growth is not expected.

Purchases and/or use of additional or varied valuation datasets and other tools will be considered. These costs may be reduced through bulk-buys and/or defrayed across multiple projects. Annual solicitations are expected to be designed for and paid by participation of all members, maximizing participation opportunities while reducing per-member costs. Members will need to opt-in for cost sharing of any project-specific negotiations (Phase 2) and/or project execution (Phase 3) activities. Specific budget estimates will be developed annually in the budgeting process.

Exclusions: This work shall not include the following:

- Solicitations for resource types that lack offtake interest by three (3) or more members.
- Contract negotiations that lack offtake interest by three (3) or more members.
- Negotiations and execution of short-term contracts with terms shorter than 5-year terms unless explicitly authorized by a Board vote.
- Procurement of distribution-connected resources or those that are less than 20 MW in size and are not pilot or demonstration projects for new technologies unless specifically authorized by a Board vote.
- Solicitations for retail energy products, demand-side programs, or services outside the wholesale power market unless specifically authorized by a Board vote.

Strategic Priority 2: Assessment and Procurement of Emerging, Higher Risk, Difficult to Procure, and Unusual Technologies or Projects

PRINCIPLES

- Joint action approaches are useful for the assessment and procurement of emerging, higher risk, difficult to procure, and unusual technologies or projects.
- Members will use or consider CC Power to support member interests to explore, evaluate, and contract for emerging, higher-risk, difficult to procure, or novel technologies not previously pursued at scale by members.
- Joint action in this Strategic Priority area can reduce risks for members while yielding project opportunities that members may consider.
- Member education on emerging technologies is a distinct and valuable service, complementary to contracting activities.
- Proactive engagement with interconnection and IRP processes is sometimes necessary or valuable to enable viable contracting for emerging technologies.
- CC Power will pursue power contracts that directly support members' wholesale procurement needs in this priority area, and members will use CC Power for those contracts where applicable.
- CC Power will not provide ongoing project developer support or general technology incubation that does not directly support members' wholesale procurement needs.
- Technology demonstration projects should balance risks and rewards appropriately, with clear milestones, contracting structures, and cost-sharing frameworks that protect members.
- Members will adhere to CC Power's membership agreement and confidentiality provisions.
- Members are not obligated to contract for resources.
- Where joint action is of interest to members, members will respond to joint action Project Opportunity Notices (PONs) with initial Expressions of Interest, resource-type preferences that can guide origination efforts, reviews of project opportunities, and will participate with an earnest intent to procure (where applicable, based on each CCA's interests).

OUTCOMES / GOALS

Over the 2026-2030 period CC Power will boost, hone, and, within reason, centralize joint-action procurement for targeted projects, pursuing cost-savings, risk reduction, and scale-based influence to deliver power project contracts for difficult to contract, higher risk, emerging, and less commercially available technologies. A main goal here is to enable member CCAs to successfully access and consider these project types in a cost-reasonable or de-risked manner

while also charging and staffing CC Power to oversee potentially longer and more uncertain development phases, as well as ongoing operational phases for these types of projects.

Between 2026-2030 CC Power will:

- Identify and potentially contract for multiple emerging, high-risk, or novel technologies on behalf of interested members by 2030. Projects should deliver into the California wholesale electricity grid.
- Curate offtake opportunities that are of interest to at least three (3) members for emerging energy generation or storage technology projects by June 30, 2030. Candidate technology areas include, but are not limited to:
    - Technologies and projects that are less suited to general Request for Proposals (RFP) structures and instead need milestone-based contractual approaches, including condition precedent agreements.
    - Technologies or projects that are of interest to three (3) or more members, potentially including baseload energy generation technologies, like emerging geothermal technologies or other low or no carbon solutions; novel renewable energy resources; and/or long duration storage technologies.

As part of this goal, CC Power will:

- Establish a member-facing technology assessment and education function to collaborate on emerging technology evaluations and share findings with members on a regular basis.
- Over time, explore participation in emerging technology working groups with external bodies to gain understandings of relevant technologies while representing multiple CCAs.
- Undertake and occasionally refresh Phase 1 efforts by which to assess new emerging technologies against others and to identify or recommend technology areas that may make sense for Phase 2 project pursuits and contracting.

COMPETENCIES

- Project Management ability to oversee the research and education, Request for Information (RFI) and deal-exploration, and ongoing contract management functions associated with project deals that emerge as part of this Strategic Priority area.
- Technical expertise — in-house or through contracted advisors — to communicate about technology readiness, risk profiles, and cost structures.
- Familiarity with independent technology research and peer collaboration groups or bodies.
- Member Support – serve members by sharing or researching joint action related technology areas or projects.
- Legal expertise in structuring non-standard pre-commercial agreements including Right of First Refusals (ROFRs), Exclusivity Agreements, and condition-precedent agreements.
- Knowledge of the California Independent System Operator (CAISO) interconnection processes, Transmission Planning, Integrated Resource Planning (IRP), Resource Adequacy,

or other relevant regulatory and policy matters and requirements in order to anticipate, inform, or mitigate regulatory impacts on target projects.

- Limited regulatory support and/or communications capabilities by which to support members and or regulators in reporting on or understanding commercial challenges with target projects.

OTHER

Budget: The 2026-2027 Budget addresses cost requirements for this Strategic Priority near term.

Members should anticipate ongoing commitments to fund this effort. Staffing or management of this effort could necessitate project management and complementary origination or analytical expenditures, along with expenditures for technical education and research efforts. Further legal or other deal-specific diligence costs will also be considered for specific projects. Costs will be reflected in Phase 1 budgets, with Phase 2 and Phase 3 costs allocated only to participating members through opt-in cost sharing agreements.

Specific budget estimates will be developed annually in the budgeting process based on staff recommendations, member interest, and Board direction. Staff foresee costs as driven primarily by contingent spending on potential project negotiations and origination efforts.

Costs of origination efforts may be reduced by including 'emerging tech' interests in any CC Power solicitation pursuant to Strategic Priority #1. Over time, spending may increase if multiple Phase 2 or Phase 3 projects are carried out.

Spending on external working groups or project negotiations is to-be-determined, and CC Power and its members may explore how a centralized approach to these functions may be prudent.

Exclusions: This work shall not include the following:

- CC Power will not pursue technology incubation, grants management roles, or research and development (R&D) functions that do not directly yield wholesale procurement opportunities for members.
- CC Power will not pursue retail-facing technology programs or demand-side solutions under this Strategic Priority.
- CC Power will not commit to Phase 2 contracts for technologies that lack interest from at least three (3) members.
- CC Power will not pursue behind-the-meter generation and storage technologies.

Strategic Priority 3: Lead member CCA Power Asset Ownership Efforts (Owning Wholesale Power Assets)

PRINCIPLES

- Joint action can meaningfully reduce the risks and complexity of asset ownership for individual CCA members and may create opportunities beyond those available to individual CCAs.
- Ownership may create long-term strategic value for CCAs and their communities, including through exposure to long-term interconnection value, useful diversity amongst asset purchase structures, use of CCA financing structures, or incremental opportunities to provide generation to meet CCA load obligations.
- Joint action allows flexibility in acquiring shares of projects.
- Members have established CC Power as a body for joint action projects, which may include pursuing jointly owned projects through CC Power.
- Members will consider and use CC Power to explore, pursue, and operate these efforts.
- On behalf of members, CC Power should develop levels of ownership and asset management capabilities, growing any related competencies over time to meet member needs.
- Asset ownership is optional and requires member opt-in, consistent with CC Power's opt-in/cafeteria model.
- Ownership capabilities and strategies should be developed to pursue opportunities based on key factors, including the timing of interconnection queue windows, so some capability-building should start in the 2026-2030 timeframe to be ready for future windows of opportunity.

OUTCOMES / GOALS

Over the 2026-2030 period, establish a serious joint-action effort to enter into power plant ownership roles on behalf of participating members. The main goal here is to position members to own assets, and potentially play other roles in asset ownership, with the goal of enabling a more diverse power portfolio, providing member benefits, and using member financing and other strengths. Joint action can not only enable scale and de-risk efforts but may also reduce costs and productively centralize efforts for members in this niche area.

As part of this goal, CC Power will:

- Establish potential asset ownership entry strategies and plans that show potential risks and rewards compared to non-ownership models.
- Near term, develop capabilities through negotiations for an ownership project in line with member needs, and pursue education and research efforts related to entering, leveraging, and operating in ownership roles, including in the development process.

- Longer term, possess ownership capabilities within CC Power, pursuant to annual work plan and budget authorizations.
- Establish and advance capabilities to ready CC Power and members for ownership decisions that may arise, including through establishing financing relationships, modeling tools, and relations with applicable services providers, such that ownership decisions can be considered in a timely manner by the CC Power Board.
- Position CC Power to demonstrate effective ownership capabilities in service to member CCAs, to support the overall role of CCAs in supporting their local communities, and in achieving clean energy, reliability, and affordability energy goals in California.

COMPETENCIES

- Near term, CC Power plans to use existing project management staff to support these efforts and will rely on external expertise or consultants. CC Power's project management capabilities may need augmentation to accomplish ownership goals and projects, depending on timelines and Board authorizations.
- Over time, CC Power will need expertise in assessing, advising, and executing on development strategies and activities, including through relationship building with counterparties and experienced providers in site development, construction, financing, permitting, and related legal and risk management entities.
- Sub-contracted or in-house capabilities should include finance and debt structuring knowledge, including municipal bond structures and project finance models. Consider consultants for providing this expertise near term.
- Expertise in asset management and operations and maintenance. Consider consultants for providing this expertise near term.

OTHER

Budget:

The 2026-2027 Budget addresses cost requirements for this Strategic Priority near term.

Costs for future years will depend on further work or commitments to Phase 3 projects.

Over time, CC Power foresees additional resourcing needs related to financial management, asset ownership, and operations.

Members should anticipate a commitment to fund project management needs. Beyond these costs or project-specific costs, in practice, most expenditures will depend on project enrollment and should be viewed as discretionary.

Exclusions:

- CC Power will not pursue retail energy assets (excluding microgrids).
- CC Power will not commit to asset ownership projects without completing adequate due diligence, member opt-in, and Board authorization.

- CC Power will not directly undertake plant-level operations and management (O&M) staffing in the near term; outsourced approaches will be used until scale and capability warrant otherwise.
- CC Power will not pursue projects < $50M in costs or smaller than 20 MW (excluding potential microgrids).

Strategic Priority 4: Successfully Implement and Manage Ongoing or Future Phase 3 Project Agreements

PRINCIPLES

- Successful contract management and resource onboarding of CC Power's joint projects is required for members' portfolio and compliance requirements.
- Joint approaches to project management and execution of project agreements can reduce management and legal costs for members and can provide other benefits.
- CC Power should maintain capabilities in contract administration, asset and market operations, financial settlements, and project accounting and reporting for contracted resources.
- Accuracy, transparency, and timeliness in project performance tracking and financial reporting to members can improve the members' ability to serve their load and the objectives of their local boards.
- Asset operations and settlements' functions should be staffed to meet current needs and designed to grow as additional projects come online.
- CC Power's project operating models, including the Project Advisory Subcommittees (PAS) and Operations Advisory Subcommittees (OAS) provide useful and effective structures for member engagement.
- PAS and OAS efforts to administer contracts within the Board and General Manager's approved delegation can proceed through close coordination with the PAS or OAS Chairs and with CC Power Staff, though the full PAS and OAS should be briefed on critical matters, including general deal points, strategies, project updates, etc. All policies and procedures must be followed.
- Members may consider expansions or further uses of CC Power's contract management efforts to keep costs down.

OUTCOMES / GOALS

Over 2026-2030 CC Power must bring multiple projects online, including critical Board-approved projects procured for compliance mandates. The main goal is to focus CC Power's efforts on the duties required to successfully contract manage and onboard existing, approved projects to deliver compliance products for members' power portfolios. Relatedly, members' rights in contracts must be maximized. Because these efforts require attention, creativity, collaboration with members, compliance reporting, and coordination with legal or other consultants, CC Power needs staffing solutions that deliver these capabilities.

As part of this goal, CC Power will:

- Develop and maintain a mature and stable Energy Procurement & Management (EPM)[3] function within CC Power.
- Provide members value through relevant bulk-buy purchases, potentially including datasets.
- Establish energy supply-related master services agreements that enable members to efficiently leverage CC Power's scale to reduce costs or acquire specialized services.
- Maximize members' contractual rights by maintaining contracts in compliance with contract terms, and by avoiding counterproductive disputes, litigation, and cost increases where possible, or managing or minimizing impact where not possible.

COMPETENCIES

- Contract management: Legal, commercial, and operational contract administration across multiple concurrent Phase 3 agreements.
- Project management: Tracking project milestones, budgets, and performance metrics across the portfolio.
- Power Project operational duties: Project management abilities for working with contract counterparties and members for effective outage management, RA compliance, new resource implementation, and energy scheduling.
- Market operations: Day-ahead and real-time market interaction, bid optimization (including tools such as SmartBidder), after-the-fact analysis, and compliance reporting.
- Settlements and accounting: Accurate and timely financial settlements, invoice reconciliation, and project account reporting.
- Member support: coordinate and lead meetings with members. Enable any necessary member communications.

OTHER

Budgets: The 2026-2027 Budget addresses cost requirements for this Strategic Priority near term.

Costs for future years will depend on further work or commitment to Phase 3 projects. Members should anticipate ongoing CC Power resourcing needs, commensurate with their work scope.

Over time, CC Power expects additional resourcing related to financial management, asset ownership and operations, and other work elements will be considered.

Members should anticipate a commitment to fund project management personnel. Beyond limited personnel costs, in practice, most expenditures will depend on project enrollment and should be viewed as discretionary.

Use of consultants for fractional or technical duties will be contemplated.

[3] EP&M is defined as the combined set of skills and capabilities needed to provide contract origination, contract management, settlements, project accounting, member support functions, compliance activities, asset operations, project management etc.

Specific budget estimates will be developed annually in the budgeting process. Budget for this Strategic Priority is funded through Phase 3 Project Participation Share Agreements (PPSA) with participating members. Staffing costs for this work include asset operations, settlements, invoicing, project accounting, project management, and compliance reporting functions. Costs are incorporated in project-specific budgets, pursuant to Phase 3 PPSAs.

Exclusions:

- CC Power will not expand the Asset Operations team, a sub-component of EP&M, beyond what is required to service active and forecasted Phase 3 projects, consistent with a lean staffing approach.

California Community Power

Agenda Item 6C

Joint Solicitation Plans, Processes and Holds – *Discussion Item*

California Community Power

901 H St, Ste 120 PMB 157 Sacramento, CA 95814 | cacommunitypower.org

Board Memo

November 9, 2026

To: Board of Directors

From: Alexander Morris, General Manager

Re: Joint Solicitation Plans, Processes and Holds

Board Action Requested

None. Review potential next steps related to process or other improvements in joint solicitations.

Background and Discussion

Joint solicitations are part of CC Power's toolkit for originating joint-action opportunities. Past Board decisions have enabled scale in joint solicitations through 'all member' joint solicitations. Such scale is intended to increase member buying power and leverage economies of scale while providing access to projects that members need or want.

While members recognize the value proposition of joint solicitations and of having an established joint-action entity, members also must find joint solicitations to be workable for their needs. Value from joint action and joint solicitations must overall exceed costs or challenges associated with joint action.

In Board discussions on October 29, 2026, at the CC Power Member Forum, Chair Rob Shaw (3CE) and staff facilitated discussions with the Board and members' staff regarding ways to improve value from joint solicitations while mitigating procedural or other 'pain points'.

Loosely, pain points were categorized as:

- Process
- Timing and Member Needs
- Value
- Other

A review of the joint-solicitation process, including the procedures and agreements by which CC Power conducts joint solicitations, highlighted that the basic structure is sound, but that improvements could address pain points.

For example, during joint solicitations, members are restricted from considering projects under 'holds' with CC Power. Such reasonable and limited holds, per CC Power's Membership Agreement, intentionally limit members from pursuing individual deals with projects being considered by CC Power to avoid market confusion, pursue joint-action outcomes, and prevent member use of confidential non-public information.

Other improvement concepts identified through discussion included: additional processes, faster timelines, continued surveys with members regarding technology targets for joint solicitations, bifurcating solicitations so members only participate in technology or MW-size tracks of interest, enabling opt-outs on all-member solicitations, building a track record of success, providing enhanced reporting to address members' needs for visibility and control, timing solicitations to periods where members aren't in the market, keeping Board members informed where applicable, and allowing opt-outs for members who lack interest.

Staff appreciates the many suggestions and tips for increasing value from joint solicitations.

Looking forward, staff plans to bring for Board review and discussion a series of policy, procedure, and structuring changes that should improve value from joint solicitations. Staff will also workshop these ideas with members' procurement directors.

At this point, specific enhancements being considered include:

- Advance planning for CC Power solicitations to enable planning by members, including with well-in-advance opt-in/out deadlines.
- Structure solicitations to meet participating member needs and provide opt-in/outs.
- Only pursue projects where expressed interests meet requirements for CC Point joint-action (3 or more members).
- Conduct evaluation and negotiation steps efficiently using best in class legal and technical support.
- Work to maximize participation to expand scale/leverage.
- Disseminate procedures to better help members understand CC Power steps in joint procurement.